



NU SKIN®
DISCOVER THE BEST YOU™

Policies and Procedures

Europe, Middle-East and Africa (EMEA)

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Chapter 1. Your Brand Affiliate Account

1 Becoming a Brand Affiliate

1.1 Applying to Become a Brand Affiliate

(a) Laws sometimes vary between each Authorized Market. You may be subject to additional or different requirements that are specific to your Resident Market. By becoming a Brand Affiliate, you agree to comply with all applicable laws¹.

The only requirement to become a Brand Affiliate is to complete and sign the online Brand Affiliate Agreement².

You are not required to purchase any Products or materials to become a Brand Affiliate.

(b) For the mutual benefit of your business and that of the Company and its other Brand Affiliates, when you submit the Brand Affiliate Agreement you agree to comply with these Policies and Procedures, which are incorporated into the Brand Affiliate Agreement and part of your Contract. Unless otherwise expressly indicated in one of the documents, the Brand Affiliate Agreement is a three-party agreement between you, Nu Skin International Inc. (“NSI”), and the applicable Nu Skin Local.

¹ Brand Affiliates must ensure that they comply with all applicable laws in the countries in which they carry out Business Activities. The following list is not exhaustive.

Austria: Under Austrian trade law (Section 339 Gewerbeordnung – “GewO”), Nu Skin Brand Affiliates will need to acquire a trade permit.

Denmark: You agree not to make any unsolicited telephone calls or visits to prospect customers and only sell products from your permanent place of business (your home). You may, however, conduct product demonstrations outside your permanent place of business and distribute order forms, which the customer can forward to your permanent place of business.

France: According to the VDI status, the activity of the VDI is solely home selling and the VDI is imperatively submitted to the regulation on canvassing, set forth in articles L.121-21 and following of the French Consumer Code. Such submission must be included in the French “VDI” Brand Affiliate Agreement.

Italy: Law no. 173/05 provides that Direct Selling/MLM Activity shall be performed through special door-to-door home salespersons, the so-called “Incaricati alle Vendite a Domicilio” (hereinafter, Incaricato/i). Incaricati are those who promote, directly or indirectly, the collection of purchase orders, on behalf of the enterprise whose activity concerns direct selling (Art. 1 lett. B Law no. 173/05). Incaricati are allowed to carry out their activity only upon receipt, by Nu Skin, of the mandatory “ID Cards” (so-called “tesserini di riconoscimento”) which must bear, inter alia, their pictures and be annually updated. Incaricati are required to show their “ID Cards” during the sale operations conducted by them vis-à-vis with any consumer.

² **Russia & Ukraine:** once the online sign-up process is finalized, a hardcopy of the Brand Affiliate Agreement must be returned to Nu Skin Local to validly register the Brand Affiliate Account with Nu Skin.

(c) A Nu Skin Local is either operating in or providing support in an Authorized Market of Europe, Middle-East and Africa (“EMEA”). These Authorized Countries in EMEA are the following:

Austria, Belgium, Czech Republic, Denmark, Finland, France, Germany, Hungary, Iceland, Ireland, Israel, Italy, Luxembourg, the Netherlands, Norway, Poland, Portugal, Romania, Russia, Slovakia, South Africa, Spain, Sweden, Switzerland, Ukraine and the United Kingdom.

All other countries in EMEA are Unopened Countries. Unopened Countries are exclusively reserved to the Company.

The Nu Skin Locals identified below oversee operations in the Authorized Countries listed after the name of the Nu Skin Local:

- Nu Skin Belgium N.V./S.A. – for Belgium, Luxembourg, Portugal, Switzerland;
- Nu Skin France S.A.R.L. – for France (enquiries to Belgian office);
- Nu Skin Czech Republic s.r.o. – for Czech Republic (enquiries to Hungarian office);
- Nu Skin Germany GmbH – for Austria, Germany;
- Nu Skin Eastern Europe Kft. – for Hungary;
- Nu Skin Enterprises SRL – for Romania (enquiries to Hungarian office);
- Nu Skin Íslandi ehf. – for Iceland (enquiries to Danish office);
- Nu Skin Israel Inc. – for Israel (enquiries to the Belgian office);
- Nu Skin Italy SRL – for Italy and Spain (enquiries to Belgian office);
- Nu Skin Netherlands B.V. – for the Netherlands (enquiries to Belgian office);
- Nu Skin Norway A/S – for Norway (enquiries to the Danish office);
- Nu Skin Enterprises Poland Sp. Z.o.o. – for Poland (enquiries to Hungarian office);
- Nu Skin Enterprises RS LLC – for Russia;
- Nu Skin Scandinavia A/S – for Denmark, Finland, Ireland, Sweden and the United Kingdom;
- Nu Skin Slovakia s.r.o.- for Slovak Republic (enquiries to the Hungarian office);
- Nu Skin Enterprises South Africa (Pty) Ltd – for South Africa;
- Nu Skin Enterprises Ukraine – for Ukraine (enquiries to the Russian office).

If you need any help in submitting the Contract, please contact the office of your designated Nu Skin Local.

1.2 One Individual per Brand Affiliate Account

Only one individual may apply for a Brand Affiliate Account and submit a Brand Affiliate Agreement to the Company³. If the individual also wants to include a spouse or Co-habitant on the Brand Affiliate Agreement, then the spouse or Co-habitant may also be included on the Brand Affiliate Agreement⁴. Except for the addition of spouses or Co-habitants, if more than one Person wants to participate in a Brand Affiliate Account, then the Persons must apply as a Business Entity as set forth in Section 1.10 of this Chapter 1.

1.3 Age Requirements

You must be at least 18 years old and possess the legal capacity to become a Brand Affiliate.

1.4 Intentionally Left Blank

1.5 Residency

Your Brand Affiliate Agreement must be filed and your Brand Affiliate Account maintained in the market where you have your main residence and where you have a legal right to do the business. You must manage your Business Activities in that same market. The Company reserves the right to transfer your Brand Affiliate Account to the market where you should have filed your Brand Affiliate Agreement as per this Section, without prejudice to any other remedy available under these Policies and Procedures. In addition, the Company reserves the right to deny any request to transfer your Brand Affiliate Account if it determines these conditions would

³ **Russia and Ukraine:** A “co-applicant” can also be added to the Brand Affiliate Account if the following conditions are met. “Co-applicant” means:

- a) an individual entrepreneur, who is authorized to act on the behalf of the Brand Affiliate in the relationships with Nu Skin Enterprises RS LLC or Nu Skin Enterprises Ukraine, respectively, including but not limited to, ordering the Products, ordering using the “Automatic Delivery Reward” program, paying for and receiving the ordered Products; or
- b) a natural person, who is entitled to purchase the Products from the Nu Skin Local only for personal consumption and is not connected with any Business Activity; or
- c) a natural person, who is a citizen of Russia or Ukraine respectively, who is authorized to act on and on behalf of the Brand Affiliate in the relationships with the Nu Skin Local, , including but not limited to, ordering the Products, ordering using the “Automatic Delivery Reward” program, paying for and receiving the ordered Products.

⁴ **France:** Only one VDI per account is allowed.

not be met.

NSI may require proof that you are properly registered as an independent contractor in order to pay you Bonuses⁵. If you are unable to prove your residency or legal right to do business in the market where you have filed your Brand Affiliate Agreement, the Company may declare your Brand Affiliate Agreement void from its inception. You may only file to be a Brand Affiliate in an Authorized Market.

1.6 Former Brand Affiliates

If you have been a Brand Affiliate you may only apply to become a new Brand Affiliate under your original Sponsor unless you meet the criteria in Section 3.3 of this Chapter 1 for signing up under a new Sponsor.

1.7 Spouses and Co-habitants

If the spouse or Co-habitant of a Brand Affiliate wants to become a Brand Affiliate, the spouse or Co-habitant must be added to the Brand Affiliate Account previously formed by the other spouse or Co-habitant⁶. If the spouse or Co-habitant of a former Brand Affiliate wants to become a Brand Affiliate, then the spouse or Co-habitant must apply to become a Brand Affiliate under the Sponsor of the spouse's or Co-habitant's former

⁵ In some countries you must be registered as an independent contractor, entrepreneur or as business entity in order to receive Bonuses.
France: in order to receive Bonuses, you must provide your bank account details, your personal and individual social security number and a readable copy of your carte vitale or a copy of your social security certificate. If you register as a Company or Independent, you must provide your SIRET number, VAT number and a copy of your K-BIS (not older than 3 months).

Hungary: In order to receive Bonuses, a Brand Affiliate needs to be registered as a Private Entrepreneur or company under Hungarian Law.

Poland: A Power of Attorney authorizing Nu Skin to issue self-billing invoices on behalf of the Brand Affiliate is required for Bonuses payout.

Romania: Brand Affiliates must sign-up as Private Entrepreneurs or companies in order to receive their Bonuses.

Russia: In order to receive Bonuses, according to Russian law, a Brand Affiliate needs to be registered as an Independent Entrepreneur or Legal Entity. The Company requires ID of Entrepreneur License, TAX ID and bank deposit information of the Independent Entrepreneur Account. The Company also requires providing references of the registration certificate of the sole proprietor, taxpayer registration certificate, permits and information about bank account of the sole proprietor.

Slovakia: A Power of Attorney authorizing Nu Skin to issue self-billing invoices on behalf of the Brand Affiliate is required for Bonuses payout.

Ukraine: In order to receive Bonuses, a Brand Affiliate needs to be registered as an Independent Entrepreneur (entity of simplified tax system), with the right to carry out relevant activity, or to be registered as a legal entity. You must also receive all the permits to carry out the activity specified in the Agreement. The Company requires providing references of the registration certificate of the sole proprietor, taxpayer registration certificate, permits and information about bank account of the sole proprietor.

⁶ **France:** Only one VDI per account is allowed.

Brand Affiliate Account unless the applicable inactive period regarding Business Activity of the former Brand Affiliate has lapsed as set forth in Section 3.3 of this Chapter 1.

1.8 Acceptance of your Brand Affiliate Agreement

The Company reserves the right to reject any application for a Brand Affiliate Account at its own discretion, which shall be based on objective grounds and not discriminatory. You become an approved Brand Affiliate upon the acceptance and processing of your Brand Affiliate Agreement by the Company. In the event the Company gets more than one Brand Affiliate Agreement from an applicant, the first Brand Affiliate Agreement received at the Nu Skin Local office is the one that determines who your Sponsor is.

1.9 Tax Payer Identification Number

You may be required to provide the Company with your tax identification number or value added tax number before you are eligible to receive a Bonus, or when otherwise required by the Company or by local law for tax or other purposes⁷. This requirement may also apply to spouses and Co-habitants who sign the Brand Affiliate Agreement. In the event you sign up using a Business Entity, you may also be required to provide the tax identification number for the Business Entity and for each Participant in the Business Entity. The Company may also place a sales order or Bonus hold on your account until you provide your tax identification number and your tax identification number has been verified.

1.10 Business Entities

A Business Entity may apply to become a Brand Affiliate provided the Brand Affiliate Agreement is filed, and the Brand Affiliate Account maintained, in the market where the Business Entity manages its Business Activities⁸. The Business Entity must have the necessary business infrastructure to carry out such Business

⁷ A taxpayer identification number is not required for the following Authorized Countries: Austria, Belgium, Denmark, Finland, Germany, Iceland, Luxembourg, Netherlands, Norway, Portugal, Switzerland, and United Kingdom.

France: The Company requires VDIs to provide the social security and the SIRET numbers.

Hungary: The Company requires a Tax ID and PEN or the company registration number.

Russia: The Company requires ID of Entrepreneur License, TAX ID and bank deposit information of the Independent Entrepreneur Account. The Company also requires providing references of the registration certificate of the sole proprietor, taxpayer registration certificate, permits and information about bank account of the sole proprietor.

Sweden: In order to receive Bonuses, a Brand Affiliate will need to produce an F-tax certificate.

Ukraine: The Company requires providing references of the registration certificate of the sole proprietor, taxpayer registration certificate, permits and information about bank account of the sole proprietor.

⁸ **Italy:** only individuals may apply to become Brand Affiliates.

Activities in that same market. The Company reserves the right to transfer your Brand Affiliate Account to the market where it should have filed its Brand Affiliate Agreement as per this Section, without prejudice to any other remedy available under these Policies and Procedures. In addition, the Company reserves the right to deny any request to transfer a Brand Affiliate Account to a market where it determines these conditions would not be met.

The following other requirements also apply to Business Entities:

(a) The Primary Participant of the Business Entity must have his/her main residence and the legal right to do business in the market where the Business Entity's Brand Affiliate Agreement has been filed, and must be able to provide proof of such. If the Business Entity is unable to provide this proof upon the Company's request, the Company may declare the Brand Affiliate Agreement void from its inception. You should be aware that merely being listed as a member of a Business Entity does not necessarily grant you any legal right to do business;

(b) Bonuses will be issued in the name of the Business Entity. The Company will not have any liability to you if the Business Entity or any Participant in the Business Entity fails to allocate and pay any portion of the Bonuses received by the Business Entity among the multiple Participants in the Business Entity, or for any incorrect allocation and payment; and

(c) The Primary Participant shall be the only person authorized to legally represent this Entity with the Company. The Company may rely and act on any information provided by the Primary Participant.

1.11 Changing to a Business Entity

If you want to change the form of your Brand Affiliate Account from an individual to a Business Entity or vice-versa, you may do so at any time. This change is subject to any applicable legal requirements and may require the completion and delivery of a Business Entity Form to the Company. The Company's express consent is necessary for the transfer of the Brand Affiliate Account.

1.12 Intentionally left blank

2 Personal Information

The Company is aware of and responsive to your concerns regarding how information about you is collected, used and shared as a result of your becoming a Brand Affiliate. Nu Skin respects your privacy and is committed

to protecting the privacy of Brand Affiliates. By signing up the Brand Affiliate Agreement, you are aware that your data will be processed by the Company in accordance with the terms and conditions set out in the Nu Skin Privacy Policy, as it may be modified from time to time⁹. By signing this Brand Affiliate Agreement you hereby declare to be aware of the content of this Privacy Policy and accept to abide to its terms. The Privacy Policy may be viewed on the Company's web site at: www.nuskin.com.

3 Maintaining Your Brand Affiliate Account

3.1 Keeping your Brand Affiliate Agreement and Business Entity Form current

(a) As a Brand Affiliate, it is your duty to keep the information contained in your Brand Affiliate Agreement or Business Entity Form current and accurate. You must immediately inform the Company of any changes affecting the accuracy of information contained in these documents. The Company may terminate a Brand Affiliate Account or declare a Brand Affiliate Agreement void from its inception if the Company determines false or inaccurate information was provided. If you fail to immediately update your Brand Affiliate Agreement or Business Entity Form, holds may be placed on your account or other disciplinary action may be taken, including termination.

(b) You must submit an amended Business Entity Form to change your Brand Affiliate Account information. An amended Business Entity Form must be signed by the Primary Participant of the Business Entity, unless if it is submitted to change the Primary Participant, in which case the amended Business Entity Form must be signed by all Participants. The Company may charge a fee for processing changes to the Business Entity Form, which shall be communicated in advance. The Company may refuse to accept any amendments.

3.2 Adding a New Participant

You may not allow a Person to engage in any Business Activity for, or have a Beneficial Interest in, your Brand Affiliate Account, unless your Brand Affiliate Account is a Business Entity and that Person has applied to become a Participant and such application has been accepted by the Company. The Company may reject any such application in its sole discretion, which shall be based on objective grounds and not discriminatory. If the Company rejects the application, the Person may not participate in the Brand Affiliate Account.

⁹ Any amendment to the Privacy Policy will be published on the Nu Skin websites and will become applicable as of the date of publication.

3.3 Starting a Brand Affiliate Account under a New Sponsor

If you are a former Brand Affiliate, you may establish a new Brand Affiliate Account under a new Sponsor only if you have not engaged in any Business Activity (whether for your Brand Affiliate Account or the Brand Affiliate Account of another Person) for the indicated inactive period:

Account type during the 24 months preceding the most recent Business Activity	Inactive Period
If you ever achieved Brand Representative or higher	12 months
Brand Affiliate only	6 months

When the Company concludes that an inappropriate Sponsor change has occurred or has been solicited, the second-in-time Brand Affiliate Account may be returned to and be merged with the first-in-time Brand Affiliate Account and the Company may pursue other remedies listed in Chapter 6.

3.4 One Brand Affiliate Account per Individual

You are not allowed to have a Beneficial Interest in more than one Brand Affiliate Account except as follows: (i) marriage or cohabitation of two Brand Affiliates who each had a Brand Affiliate Account prior to the marriage or cohabitation, (ii) inheritance of a Brand Affiliate Account by an existing Brand Affiliate, or (iii) as otherwise approved in writing by the Company.

3.5 Acquisition of Beneficial Interest in and Merger of Brand Affiliate Accounts

(a) Overview. Occasionally, a Brand Affiliate wishes to form a partnership with another existing Brand Affiliate and merge the two Brand Affiliate Accounts or acquire a Beneficial Interest in a Brand Affiliate Account. Except as provided in this Section 3.5, the formation of a partnership between Brand Affiliates, the merger of Brand Affiliate Accounts, or the acquisition of a Beneficial Interest in a Brand Affiliate Account by a Brand Affiliate who has engaged in any Business Activity, is prohibited.

(b) Acquisition of Beneficial Interest. Except for those circumstances that may be approved by the Company in its sole discretion, which shall be based on objective grounds and not discriminatory, if you have engaged in any Business Activity, you may not, at any time, acquire a Beneficial Interest in a pre-existing Brand Affiliate Account under a different Sponsor (whether by purchase, merger, partnership, or otherwise) unless (i) you have terminated your Brand Affiliate Account and had no Business Activity for the applicable inactive

period described in Section 3.3 of this Chapter 1, and (ii) the Brand Affiliate Agreement for the Brand Affiliate Account in which you want to acquire a Beneficial Interest was submitted to the Company after the applicable inactive period for your Business Activity as described in (i) above. The prohibitions of this Subsection (b) supersede the provisions of Subsection (c) of this Section 3.5.

(c) Merger. The Company may, in its sole discretion, which shall be based on objective grounds and not discriminatory, consider the approval of mergers of Brand Affiliate Accounts in the following limited cases: (a) vertical mergers with (i) your immediate upline Sponsor, or (ii) a Brand Affiliate that is on your first level; (b) horizontal mergers with another Brand Affiliate Account, provided that (i) only one of the Brand Affiliate Accounts is a Brand Representative or above, and the other Brand Affiliate Account is not a “Qualifying Brand Representative,” or Brand Representative (as defined in the Sales Performance Program), and (ii) both Brand Affiliate Accounts have the same upline Sponsor; and (c) any other merger as may be approved by the Company in its sole discretion.

(d) Company Review and Additional Requirements. In any case involving the proposed formation of a partnership, mergers, or acquisitions of a Beneficial Interest, the Company will, in its sole discretion, which shall be based on objective grounds and not discriminatory, decide whether to approve a requested exception to these Policies and Procedures. During its review the Company may impose additional requirements that it deems necessary, including upline notifications and/or approvals.

4 Transferring and Terminating your Brand Affiliate Account

4.1 Transferring Brand Affiliate Accounts

You may not transfer your Brand Affiliate Account or any rights therein, unless you have requested and received the prior written consent of the Company, which will not be unreasonably withheld. The Company will not consent to any proposed transfer if it determines that the proposed transfer is not substantive and is being done to avoid the requirements of these Policies and Procedures. The Company will not recognize any assignment, and the transferee will have no rights until the transfer has been approved by the Company. Any exceptions and waivers the Company has made to the Contract for the benefit of a Brand Affiliate Account will terminate upon the transfer unless otherwise provided in a written agreement by the Company.

4.2 Transfers Upon Death

(a) Individuals. Your Brand Affiliate Account qualifies as the collectivity of your valuable rights and interests arising from the Contract, and as such, is inheritable subject to your national laws and regulations.

Therefore, upon your death, your Brand Affiliate Account may be passed on to your heirs, or other beneficiaries whether by will, intestate succession, or otherwise. The transfer will be recognized by the Company when a court order or proper legal document addressing the transfer to a qualified transferee is submitted to the Company, provided however that such transferee meets all requirements contained in the Contract or in the relevant applicable laws. The Company encourages you to make appropriate arrangements in consultation with a notary for the transfer of your Brand Affiliate Account.

(b) Participant in a Business Entity. If you are a Participant in a Business Entity, upon your death your interest in the Brand Affiliate Account will be transferred according to the Business Entity's legal documents and applicable law governing the transfer, provided that all Persons of the transferee are qualified to hold an interest in a Brand Affiliate Account under these Policies and Procedures. The transfer of your interest will be recognized by the Company when a court order or proper legal documents addressing the transfer to a qualified transferee are submitted to the Company.

(c) During any time that a Brand Affiliate Account may be temporarily without an owner, or a gap in ownership occurs due to probate or other court procedures, the upline Executive Brand Director or above will be responsible for operating, as in the normal course of business, this Brand Affiliate Account. As payment for their services, the upline Executive Brand Director or above will be entitled to a service fee. This fee will be an amount in Euros¹⁰ equal to 15 percent of the Brand Affiliate Account's net Bonuses.

4.3 Divorce

In the event of a divorce (in case of spouses) or separation (in case of Co-habitants), the Company will neither determine the division of nor divide a Brand Affiliate Account or a Team. Generally, the Company will not divide Bonuses or other rewards. The Company may, however, in its sole discretion, on a case-by-case basis, divide Bonuses on a simple, fixed-percentage basis, pursuant to a court order or the written consent of both parties. IF THE COMPANY AGREES TO DIVIDE BONUSES ON A SIMPLE, FIXED PERCENTAGE BASIS, THE PARTIES TO THE BRAND AFFILIATE ACCOUNT AGREE TO HOLD THE COMPANY HARMLESS FROM ANY AND ALL LIABILITIES, LOSSES, COSTS, DAMAGES, JUDGMENTS, OR EXPENSES, INCLUDING REASONABLE ATTORNEY'S FEES, RESULTING OR ARISING FROM, DIRECTLY OR INDIRECTLY, ANY ACTS OR OMISSIONS BY COMPANY IN DIVIDING THE BONUSES. The Company has the right to withhold Bonuses in the event of a dispute among spouses or cohabitants regarding a Brand Affiliate Account. The Company may charge a fee to Brand Affiliates each month as payment for its services in dividing Bonus payments.

¹⁰ Or an equivalent amount in the local currency.

4.4 Right to Terminate

You may terminate your Brand Affiliate Account at any time and without incurring any costs or penalty due to such termination. Please see Section 3.9 of Chapter 6 for more specific information.

Chapter 2. Operating Your Business

1 Business Ethics

1.1 Direct Selling Association Code of Ethics

The Company is a member of The European Direct Selling Association (SELDIA) and the World Federation of Direct Selling Associations (WFDSA). Along with the ethical guidelines of this Section, you must comply with the Code of Ethics issued by local and multi-national associations of SELDIA and WFDSA in your business operations¹¹. These Codes of Ethics can be found at www.seldia.eu, www.wfdsa.org and in Office.

1.2 Purpose of Your Business

The primary purpose of your business and the Company is to sell high quality Products to customers. As part of this process you may sponsor other Brand Affiliates in the business to build your sales organization. However, the recruitment of other Brand Affiliates is not your primary focus, but rather an integral part of your fundamental obligation to sell Products and increase the sales of Products to customers by your Team.

¹¹ The local Direct Selling Association organisations that Nu Skin Local is currently a member of are:

- Nu Skin Belgium N.V. - is a member of the APVD, www.apvd.be
- Nu Skin Belgium N.V. is a member of the AVD, www.avd.lu
- Nu Skin Czech Republic s.r.o – is a member of the AOP, www.osobniprodej.cz
- Nu Skin Eastern Europe Kft. - is a member of the Hungarian Direct Selling Association, www.dsa.hu
- Nu Skin Enterprises Poland Sp.z.o.o - is a member of the PSSB , <http://pssb.pl/pssb/rules/index,kodeks-etyczny.html>
- Nu Skin Enterprises South Africa (Pty) Ltd – is a member of the DSA of South Africa, www.dsasa.co.za
- Nu Skin France S.A.R.L. - is a member of the FVD, www.fvd.fr
- Nu Skin Italy S.R.L. –is a member of Avedisco, www.avedisco.it
- Nu Skin Italy S.R.L. – is a member of the Spanish AVD, www.avd.es
- Nu Skin Netherlands B.V. - is a member of the VDV, www.directeverkoop.nl
- Nu Skin Norway A/S - is a member of the DF, www.direktesalgforbundet.no
- Nu Skin Scandinavia A/S - is a member of the DSF, www.disafo.dk
- Nu Skin Scandinavia A/S - Ireland is a member of the Irish Direct Selling Association, www.dsai.ie
- Nu Skin Scandinavia A/S - Sweden is a member of the DF, www.direkthandel.nu
- Nu Skin Scandinavia A/S - United Kingdom is a member of the DSA Ltd, www.dsa.uk.org
- Nu Skin Slovakia s.r.o – is a member of the Slovak DSA, www.zpp.sk
- Nu Skin Enterprises RS LLC is a member of Russian DSA, www.rdsa.ru/
- Nu Skin Enterprises Ukraine is a member of the Ukrainian DSA, www.udsa.org.ua

1.3 General Ethics

You must operate your Brand Affiliate Account in an ethical, professional, and courteous manner. This means, among other things, the following:

- You must comply with the Contract and with all applicable laws;
- You must operate your Brand Affiliate Account honestly;
- You should indicate to prospective customers and Brand Affiliates who you are, why you have contacted them, and what Products you are selling;
- You must not make false or misleading claims about potential earnings under the Sales Performance Program or about the benefits of using the Company's Products;
- You may not pressure any Brand Affiliates or prospective Brand Affiliates to operate in a financially irresponsible way, including, but not limited to, pressuring them to buy more Products or Business Support Materials and Services than they can reasonably use or sell, or to maintain specific inventory requirements;
- You must not encourage or recommend that Brand Affiliates or prospective Brand Affiliates incur debt in order to participate in the business;
- You must explain to your customers and your Team how to return Products or cancel an order;
- You must not represent to prospective Brand Affiliates that they are required to purchase Products or Product packages to become Brand Affiliates. Prospective Brand Affiliates must be informed that they can sign up as customers or that they may purchase Products individually and not in Product packages. In addition, you must not represent to prospective Brand Representatives that they are required to purchase Product packages to become Brand Representatives.

1.4 Non-Disparagement

You must not make any misleading, unfair, inaccurate, or disparaging comparisons, claims, representations, or statements about:

- the Company;
- its Products, or commercial activities;
- other Persons;
- other companies (including competitors); or

- other companies' products, services, or commercial activities.

1.5 Harassment

You must operate your Brand Affiliate Account in a manner that is free of harassment, intimidation, threats, and abuse. Harassment of any kind will not be tolerated, including, but not limited to, race, religion, physical and verbal abuse, or soliciting, encouraging, or consummating any inappropriate or unwelcome written, verbal, electronic or physical relationships, sexual advances, requests for sexual favors, or other physical, verbal, or visual behavior of a sexual nature, with another Brand Affiliate, Company employee or customer.

1.6 No Contact of Vendors or Scientific Advisory Board Members

You may not contact, either directly or indirectly, for professional reasons nor for any reasons related to your Brand Affiliate Account, the Company's vendors, suppliers, scientific advisory board members, basic research partners, universities, or any other advisors or consultants of the Company without the prior written consent of the Company.

1.7 Maintaining the Company's Reputation

You will not act in any way, including your actions outside the scope of your Brand Affiliate Account, which could be considered detrimental to the business or reputation of the Company or its Brand Affiliates. The Company has the right to, in its sole discretion, which shall be based on objective grounds and not discriminatory, determine what actions may be considered detrimental and take action against you according to Chapter 6.

1.8 Records Review

As a condition to participating as a Brand Affiliate, you grant the Company the right to review any records related to your Brand Affiliate Account in order to investigate whether you have been operating your Brand Affiliate Account in compliance with these Policies and Procedures. The Company may request to review your Brand Affiliate Account records at any time and for any reason. You must comply with any request to review your Brand Affiliate Account records by promptly and completely making your true records or an accurate copy of your records available for review by the Company. Under no circumstances, the Company will request to see the retail sales price.

2 Compliance with Laws

When you operate Your Brand Affiliate Account, You must comply with these Policies and Procedures and with all applicable laws and regulations, including but not limited to laws related to consumer protection laws, consumer privacy, data protection, anti-spam regulations. You bear full responsibility for ensuring that you comply with all applicable laws and you will be liable to the Company in the event the Company incurs any liability as a result of your non-compliance. You are encouraged to consult with your own legal counsel regarding your compliance with these laws and regulations.

2.1 Anti-Corruption

You must comply with all local anti-corruption laws, including the United States Foreign Corrupt Practices Act (“FCPA”), in the countries in which the Company does business. The FCPA requires that you never directly or indirectly (i.e. through an agent) make a payment or gift with the purpose of influencing the acts or decisions of foreign officials. There are some limited exceptions to this rule. Because the rules and exceptions relating to anti-corruption are complex, you should consult with your own legal counsel regarding questions relating to compliance with the FCPA or any other local anti-corruption laws. For additional information please refer to the Company’s Anti-Corruption Policy in the Corporate Governance section of the Investors link on the Nu Skin Enterprises, Inc. website at nuskinenterprises.com.

2.2 Privacy and Data Protection

You must comply with all applicable local privacy and data protection laws, including EU Regulation 2016/679 (General Data Protection Regulation – GDPR).

In particular, You shall:

- a. Implement appropriate technical, physical, and organizational security measures to reasonably ensure the confidentiality, integrity, and availability of Information You process pursuant to the Brand Affiliate Agreement;
- b. Not transfer Information outside of the Authorized Countries;
- c. Not transfer Information to another organization, with the exception of Nu Skin’s affiliates and subsidiaries, without Nu Skin’s prior documented approval;
- d. Only use processors and/or subprocessors if those have made security and confidentiality guarantees consistent with this Section;
- e. Make available to Nu Skin all information necessary to demonstrate compliance with Your obligations under this Section; and

Notify Nu Skin when any law or legal requirement prevents You from fulfilling Your obligations under this Section. Because the rules relating to privacy and data protection are complex, you should consult with your own legal counsel regarding questions relating to compliance with the GDPR or any other local privacy and data protection laws.

3 Independent Contractor

3.1 Brand Affiliates are Independent Contractors

You are an independent contractor. You are not an agent, employee, officer, partner, member, or joint-venturer with the Company, and you may not represent yourself as such. You are self-employed without authority to bind the Company or incur liabilities on its behalf; you may work in the manner and at the time of your choosing, except as stated in this Agreement. The Company may require proof that you are properly registered as an independent contractor in order to pay you Bonuses. You agree that as an independent contractor, you:

- Are responsible for your own business decisions and must determine in your sole discretion, when you will work and the number of hours you will work;
- Will be paid Bonuses based on sales of Products and not the number of hours you work;
- Are subject to entrepreneurial risk and responsible for all losses that you incur as a Brand Affiliate;
- Must pay your own license fees and any insurance premiums, and if required, obtain an employment identification number;
- Are responsible for all costs of your business including, but not limited to, travel, entertainment, office, clerical, legal, equipment, accounting, taxes, value added taxes, insurance, and general expenses without advances, reimbursement, or guarantee from the Company; and
- Will not be treated as an employee for tax purposes.

3.2 Taxes

Payment of any self-employment taxes or any other taxes related to your business is market specific. You are responsible for your own obligations, which may involve registration and payment of local taxes as required by law. In particular, Business Entities shall at all times comply with applicable tax rules outside their Resident Market to the extent they have a permanent establishment outside such Resident Market to which part of the Business Entities' income is to be allocated. The Company will be responsible for withholding taxes on Bonuses

as well as annual reporting of Bonuses if required by law. You agree to indemnify and hold the Company, its affiliates and subsidiaries, directors, employees, harmless from any claim or demand, including reasonable attorneys' fees, made by any third party due to or arising out of your breach of this Section 3.2.

3.3 No Authority to Act on Behalf of Company

You have no authority to act on behalf of the Company. This includes, but is not limited to, any attempt to:

- register or reserve Company names, trademarks, trade names, including any combination or derivative thereof, or Products;
- register URLs using the Company names, trademarks or trade names;
- register or secure approval for Products or business practices; or
- establish business or governmental contacts of any kind on the Company's behalf.

You must indemnify the Company for all costs and attorneys' fees incurred by the Company for any remedial action needed to exonerate the Company in the event that you improperly act on behalf of the Company. You must immediately assign to the Company any registration of Company names, trademarks, trade names, Products, or URLs registered or reserved in violation of this Section without the Company's reimbursement of any costs you incurred.

3.4 Designation as Employer Prohibited

You may not identify the Company as your employer¹². This includes, but is not limited to, loan applications, government forms, employment verification requests, applications for unemployment compensation or any other official or unofficial form or document.

4 Ordering Products or Services

4.1 Ordering

You may order Products directly from the Company or its Product centers. There is no minimum order; however, shipping and handling costs may vary depending on the amount of Products ordered.

¹² **France:** some limited exceptions may apply with respect to social security obligations. Contact your Nu Skin Local for more details.

4.2 Transfer of Title

Title to and risk of loss for any Products you order transfers to you when the Products are delivered to you.

4.3 Inventory and the 80 Percent Rule

As a Brand Affiliate you have no specific inventory requirements. You must use your own judgment in determining inventory needs based upon reasonably projected use (for demonstrations and personal use) and retail sales (in countries in which retail sales are permitted¹³). You are prohibited from ordering more than a reasonable amount of inventory. By placing an order, you certify that you have sold or consumed at least 80 percent of your total inventory from previous orders.

4.4 Methods of Ordering

The Company does not accept orders on credit. Orders will not be shipped until they are paid in full. Payment must be made by check, credit card, wire transfer, cash, direct debit or such other method as may be accepted by the Company.

4.5 Issuing Credits

A Company credit may be issued in instances of overpayment, Product exchanges, or in other circumstances when an order cannot be completely filled. Sales Volume and Commissionable Sales Value are credited when the Company credit is used.

4.6 Pricing Changes

The Company will give you 30 days' notice prior to changing the prices of the Products or Services¹⁴. No notice will be given for price changes resulting from a modification of the VAT rate applicable.

¹³ Please see Section 4.11 of Chapter 2 for more details.

¹⁴ Notice will be sent to you by email and be placed on the Nu Skin websites. For **Russia and Ukraine**: the changes will be considered to be accepted by you from the date they have been made effective.

4.7 Submitting Orders in the Name of Another Brand Affiliate

You are prohibited from submitting orders in the name of another Brand Affiliate without the other Brand Affiliate's prior written approval. You must provide a copy of written approvals to the Company upon request.

4.8 Payments without Sufficient Funds

If any check is returned for insufficient funds or if any credit card payment is reversed, you must immediately make payment to the Company for the full amount of the returned check or reversed credit card payment. If you fail to promptly make such payment you are in breach of the Contract.

4.9 Use of another Individual's Credit Card

You may not use another individual's credit card to order Products or the Company's Business Support Materials and Services without the individual's prior written approval. You must provide a copy of written approval and identification document of that individual to the Company upon request.

4.10 Automatic Delivery Rewards Program

The Automatic Delivery Rewards Program ("**ADR Program**") is an optional program available in some Authorized Countries. The ADR Program allows you to place a standing order with the Company that will be conveniently shipped to you on a monthly basis. Payment for the order will depend on what payment options are available in your Resident Market, and if available, on a recurring monthly basis. The terms and conditions of the ADR Program are found on the Automatic Delivery Rewards agreement and the Company's website. The Company may terminate (i) the ADR Program at any time and for any reason, and (ii) your right to participate in the ADR Program as described in the terms and conditions of the ADR Program. You may cancel your monthly ADR Program order with written notice as described in the terms and conditions of the ADR Program.

4.11 Retailing of Products

(a) Authorized Countries in the European Economic Area and Switzerland. If your Resident Market is part of the European Economic Area or is Switzerland (Collectively the "**EEA**"), and you wish to sell Products in the EEA, then, subject to Section 6.2 of this Chapter 2, you may sell them provided this is permitted under local

laws¹⁵. Products sold in EEA must comply with all local applicable laws (including, but not limited to, regulatory requirements for the sale of the Products in any Authorized Market).

You may not, for any reason, directly or indirectly, import any Product or Business Support Materials into any Unopened Market or Non-Resident Market except as permitted by this Subsection. You should contact the Company for more information regarding purchase and retailing obligations.

(b) Authorized Countries other than the EEA. If your Resident Market is not part of the EEA, you may only resell Products in your Resident Market, provided this is permitted under local laws¹⁶. The Products you resell must also be purchased from the Company in your Resident Market, and you may not resell Products in your Resident Market that you acquire from the Company in a Non-Resident Market. You may not, for any reason, directly or indirectly, import any Product or Business Support Materials into any Unopened Market or Non-Resident Market.

(c) When you execute your Brand Affiliate Agreement, you are granted the right to purchase Products in a Non-Resident Market. Unless, you satisfy the conditions of Subsection 4.11 (a) herein, you may only purchase Products in a Non-Resident Market for personal use or to demonstrate the Products for potential new Brand Affiliates. This rule is also applicable for EEA residents in countries outside EEA. You cannot resell Products in a Non-Resident Market. You may be subject to additional requirements for a specific market.

¹⁵ **Austria:** According to the Austrian regulation “Gewerbeordnung (GewO) § 57 Abs. 1: Aufsuchen von Privatpersonen” re-selling food supplements is prohibited in Austria. Food supplements purchased from Nu Skin Local are for personal use only.

France: “VDI Mandataires” are not allowed to sell directly to retail customers.

Hungary: In order to make retail sales, the Brand Affiliate must obtain the relevant qualification required by Decree 21/2010 (V.14) of the Minister of Economy and National Development regarding qualifications required for the exercise of certain industrial and trade activities. Retail sales activity must be notified to the Hungarian Trade Licensing Office.

Italy: Incaricati may only promote, directly or indirectly, the collection of purchase orders at the domicile of end consumers, on behalf of the Company. As a Sales Representative (*incaricato*), you may only purchase Products to satisfy personal needs and those of people living in your household; you must pass on purchase orders received from customers to Nu Skin.

¹⁶ **Israel:** Brand Affiliates are not allowed to retail Products unless they have registered as a company.

Russia and Ukraine: Brand Affiliates may not-resell any food supplements. Food supplements purchased from Nu Skin Local are for personal use only.

5 Product Refunds and Exchanges

5.1 Refund Policy

(a) The Company will provide refunds on Product purchases as follows:

(i) For Products and Business Support Materials purchased directly from the Company, other than Personalized Advertising Material, if you cancel the order within 1 month after the date of delivery, the Company will provide you with a 100% refund of the purchase price, including any prepaid VAT or other tax, provided they are returned in a commercially resalable condition. If you cancel your order within the first 14 days after the date of delivery, then the refund will also include a refund of the shipping (less the supplementary costs for express delivery); otherwise this refund does not include freight and shipping costs. In any instance, you will have to bear the direct cost of returning the Products to the Company. Bonuses and any other benefits related to the purchase will also be deducted. Products and Business Support Materials must be returned to the Company no later than 14 days from the date on which you inform the Company of your decision to cancel the order (partially or entirely).

(ii) Unless otherwise required by applicable law, the Company will provide you with a 90% refund of the purchase price, plus applicable, prepaid taxes¹⁷, less freight and applicable Bonuses and other benefits relating to that purchase, on unopened and resalable Products and Business Support Material sold by the Company (except for Personalized Advertising Material) if the order is cancelled within 1 year after the purchase date. You may only return the Products or Business Support Material you personally purchased from the Company. The Company does not refund the original shipping costs on Products that you return.

(iii) Products sold as part of a Business Kit may be returned separately, provided they are returned in a commercially resalable condition. Products will be refunded at the appropriate discounted price. Unless specific conditions apply, all other Products which are part of a kit, package, system or collection may not be returned separately.

(iv) In order for the Company to correctly back out the applicable Bonuses on returned Products, you must keep the sales order number from the invoice. You must provide the sales order number to the Company at the time you request a refund. The form of the refund will be based on local payment procedures and the original form of payment such as a bank transfer or a credit card charge. Instead of a refund and if permitted by law, the Company may choose other alternatives such as a Product credit. The return of Products may affect your eligibility to receive Bonuses and your pin level,

¹⁷ **Guadeloupe and Martinique:** Except taxes related to the “octroi de mer” and maritime taxes.

and if Bonuses have already been paid on the returned Products, then the Company will recoup your Bonuses as set forth below in Section 7.9 of this Chapter 2.

(v) The Company does not provide refunds for Business Support Materials and Services purchased from another Brand Affiliate. You must seek a refund directly from the Brand Affiliate who sold you such Business Support Materials and Services.

(b) Subscription Services. Generally, subscription services that are billed on a month-to-month basis may be cancelled at any time unless the terms of the contract provide otherwise. Subscription services that are cancelled within one week of the last billing date will receive a 100% refund or credit for the month that has been paid for and cancelled. Subscriptions services that are cancelled more than one week after the last billing date will not be eligible for a refund. Annual subscription services may be cancelled at any time unless the terms of the contract provide otherwise. Refunds will be prorated based on the number of full months remaining on the annual subscription.

5.2 Exchange Policy for Products Purchased Directly from the Company

Unless otherwise required by applicable law, the Company will exchange Products purchased directly from the Company that were incorrectly sent, or are defective, if you notify the Company within 3 months after the date of purchase. If an exchange is not feasible, the Company may issue (i) a Company credit for the amount of the exchanged Products, which may be used to purchase other Products, or (ii) a full refund of the purchase price.

5.3 Procedures for Obtaining a Refund or Exchange

You must comply with the following procedures to obtain a refund or exchange:

(a) The Company will provide you with the correct procedures and location for returning the Products. The Company will not refund the original shipping costs on Products that you return unless you have cancelled your order within the first 14 days after the date of delivery. All return shipping costs must be paid by you;

(b) After you cancelled your order you shall send back the Products to be returned to the Company no later than 14 days from the date of which you received from the Company the reference number pertaining to the return;

(c) The Company may refund you as soon as, and no later than 14 days after (i) it has received the Products back or (ii) you have supplied evidence of having sent back the Products, whichever is the earliest;

(d) Procedures may vary in jurisdictions where different requirements are imposed by law.

6 Sales to Consumers and Customer Returns

6.1 Sales to Consumers

The purpose of a direct distribution system is the sale of products to customers, not the sale to other resellers. Therefore, you should focus on the sale of Products to customers. If sales to retail customers are permitted under local laws, you may establish your own retail prices for Products and may keep all of the profits you earn from retailing the Products. If sales to retail customers are not permitted under local laws¹⁸, you may only use the Products for Product demonstrations, or for your own personal use.

6.2 No Wholesaling of Products

The Company exclusively reserves the wholesale function to itself and all resale customers are exclusively reserved to the Company. You may thus not actively sell or distribute Products to Persons who intend to resell the Products, or have resold Products in the past and cannot demonstrate that they want to buy the Products now for their own personal use. You are prohibited from actively selling to Persons, either directly or indirectly, who ultimately (i) resell the Products through a retail store, (ii) resell the Products over the Internet, regardless of the form of Internet distribution channel, unless it has been approved by the Company in writing, (iii) import the Products into an Unopened Market, or (iv) use any other method of distribution that violates the primary purpose of your direct selling business and that of the Company. The right to make passive sales remains unaffected. You must take reasonable steps to ensure that Persons who purchase Products from you do not intend to violate this Section 6.2.

6.3 Retail Sales Receipts

You must provide retail sales receipts including the withdrawal form to your retail customers in accordance with the following requirements¹⁹:

¹⁸ Please see Section 4.11 of Chapter 2 for more details.

¹⁹ **Israel:** Brand Affiliates are not allowed to retail Products unless they have registered as a company. There are no retail receipt requirements for Israel.

South Africa: No retail receipt requirement.

Italy: Brand Affiliates are not allowed to retail Products. There are no retail receipt requirements for Italy.

(a) You must provide the customer with a completed retail sales receipt at the time of the sale. The retail sales receipt will not replace the requirement for an invoice if an invoice is required by local law. All blanks in the Section referring to the refund policy on the back of the receipt must be completed. The retail sales receipt should be completed and include the items ordered, the amount of the sale, and the customer's name, signature, address, telephone number, the date of the sale and delivery, your name, signature, business address, and business telephone number, and any other requirements listed on the retail sales receipt.

(b) You must keep a copy of the retail sales receipt for your records. You must keep copies of all retail sales receipts on file for at least four years or longer if so required by local laws²⁰.

(c) You agree to know and comply with local privacy laws regarding the collection of private data of all your customers, including but not limited to, obtaining express permission to collect and handle personal data of your customers and the possibility to transfer it to Company for verification purposes only.

6.4 Money-back Guarantees, Customer Refunds, and Exchanges for your Retail Customers

(a) You must comply with local law on cancellation of sales as outlined on the retail sales receipt. If the law grants additional rights, you agree to grant those rights to the retail customer. This means that you must, for any reason and upon request, give a full refund of the purchase price including VAT and shipping fee - if applicable, to the retail customer, without any reimbursement from the Company. The only requirement is that the customer must request the refund within the cancellation period stated in the retail receipt and return the Product in a commercially resalable condition. You must make a refund for returned Products within 14 days of the customer's request. The Company encourages you to honor your retail customers' requests for refunds or Product exchanges even if made longer than the cancellation period outlined in the retail receipt.

(b) If your retail customer purchases a Product directly from the Company, then unless otherwise required by applicable law or a specific Product guarantee, the Company will provide your retail customer with (i) a 100% refund on the returned Product, if the order is cancelled within 3 months after the purchase date; and (ii) a Product exchange if the Product was incorrectly sent or is defective as provided in Section 5.2 of this Chapter 2. If the order is cancelled within the first 14 days after the date of delivery, then the refund will also include a refund of the shipping (less the supplementary costs for express delivery). To meet the withdrawal deadline, it is sufficient for the customer to inform the Company of her/his decision to cancel the order and return the products within 14 days from that moment.

²⁰ **Norway:** You must keep copies of all Retail Sales Receipts on file for at a maximum of three years.

(c) If your retail customer purchases a Product directly from you, and your retail customer returns the Product to you for a refund, then you are responsible for, and must provide the retail customer with, a refund without any reimbursement from the Company. The Company encourages you to honor your retail customer's request for refunds even if it surpasses the cancellation period outlined in the retail receipt.

(d) If your retail customer purchases a Product directly from you, and your retail customer returns the Product to you for a Product exchange, then you are responsible for the Product exchange, and the Company will only replace the exchanged Product if returned within 60 days from the date of delivery of the Product and the Product is defective.

7 Sales Performance Program

7.1 Sales Performance Program

A complete copy of the Sales Performance Program has been provided to you. The Sales Performance Program is a part of the Contract, and you are bound to its terms. The Sales Performance Program may be changed by the Company at any time with 30 days prior notice²¹. A current copy of the Sales Performance Program may be found at www.nuskin.com.

7.2 Exceptions to Sales Performance Program

The Company, in its sole discretion, has the right to hold, maintain, or promote a Brand Affiliate to any pin level in the Sales Performance Program without regard to fulfillment of pin level requirements, or waive any other obligation or requirement of the Sales Performance Program. Unless otherwise agreed in writing by the Company, the Company may terminate any exception granted pursuant to this Section 7.2 of this Chapter 2 at any time and for any reason.

7.3 No Compensation for Sponsoring

You do not receive any compensation for sponsoring other Brand Affiliates. Your level of compensation is dependent of your hard work and will be based on your sale of Products and the sales of your Team.

²¹ Notice will be sent to you by email and be placed on the Nu Skin websites. For **Russia and Ukraine**: the changes will be considered to be accepted by you from the date they have been made effective.

7.4 No Guaranteed Income

You are neither guaranteed a specific income nor assured any level of profit or success. Generating meaningful compensation as a Brand Affiliate requires considerable time, effort, and commitment to the business. You should operate your Brand Affiliate Account in a financially responsible and businesslike manner—you should not (i) incur debt to purchase Products or Business Support Materials and Services, (ii) quit your current employment until you are confident that you can afford to do so, and (iii) incur expenses that exceed the amount of your Bonuses. This is not a “get rich quick” program. Your profit comes only through the successful sale of Products and the sales of other Brand Affiliates within your Team. Average Brand Affiliate earnings at each level within the Sales Performance Program can be found at www.nuskin.com.

7.5 Manipulation of Sales Performance Program

Maintaining the integrity of the Sales Performance Program is of vital importance to the Company. You must abide by the terms and conditions of the Sales Performance Program and you may not, in any form, use false identification numbers, false names, false Brand Affiliate Accounts, buy additional Product to maintain a pin level, warehouse Products, or use any other form of manipulation that violates the terms and conditions of the Sales Performance Program or its spirit and intent.

7.6 Bonuses

In addition to the retail profits you can earn from your resale of Products where this is permitted by local laws, you can also receive a Bonus under the Sales Performance Program, subject to the following:

(a) Notwithstanding the Company’s other rights and remedies, the Company reserves the right to withhold payment of a Bonus if you are in violation of the Contract. If you:

- (i) have remedied the violation to the Company’s satisfaction by the date specified in the written notice given to you by the Company outlining your violation of the Contract, the Company shall reinstate your entitlement to payment of future Bonuses. In these circumstances, the Company may (at its sole discretion and taking into account the nature of the violation of the Contract) elect to pay you the Bonuses (in whole or in part) related to the period in which you were in violation of the Contract but it shall not be obliged to do so;
- (ii) have not remedied the violation to the Company’s satisfaction by the date specified in the written notice given to you by the Company outlining your violation of the Contract,

the Company shall (as part compensation to the Company by you for the violation) be entitled to withhold payment of Bonuses (in whole or in part) related to the period in which you are in violation of the Contract permanently. The Company shall recommence payment of future Bonuses at such time as you have remedied the violation to the Company's satisfaction and become compliant with the Contract; and/or

- (iii) are persistently in violation of the Contract and the Company has notified you of this position, the Company may (at its sole discretion and taking into account the nature of the violations of the Contract) cease to pay Bonuses (in whole or in part) to you for such period of time as the Company deems appropriate in the circumstances. ;

(b) The requirements for receiving a Bonus and the terms for determining the amount of the Bonus may be changed by the Company at any time upon 30 days prior notice²²;

(c) Bonuses may be paid by wire transfer, check, or any other method chosen by the Company. You agree to accept payment from the Company or its Nu Skin Local in your market of main residence as verified by proof of identity;

(d) No interest accrues on Bonuses when the payment of such has been delayed by the Company for any reason; and

(e) The Company will pay no Bonuses until the aggregate accrued monthly Bonuses are equal to 10 Euros²³. If your Brand Affiliate Account is terminated, any unpaid accrued Bonuses under the 10 Euros minimum will be forfeited.

7.7 Required Sales; Retail Sales Verification

You are not eligible to receive a Bonus in any month in which you do not have five distinct sales as required by the Sales Performance Program. Sales include purchases by both preferred customers and customers from the Company under your Sponsor ID and, subject to Section 4.11 of Chapter 2, retail sales made by you. In case of retail sales, you must retain documentation of retail sales for at least four years, or the minimum required by local laws, to verify that you have met these retail sales requirements, as the case may be. You must make this

²² Notice will be sent to you by email and be placed on the Nu Skin websites. For **Russia and Ukraine**: the changes will be considered to be accepted by you from the date they have been made effective.

²³ **Countries outside the Eurozone**: the minimum will be based on the equivalent local currency on the date of termination and at the rate of currency exchange at a bank selected by the Company.

documentation available to the Company at the Company's request. If you cannot document the required sales you are in breach of the Contract. The Company may recover all Bonuses paid for orders in any month for which you cannot provide retail sales documentation. The Company regularly audits Brand Affiliate compliance with this Section.

7.8 Timing

An order for Products is included in the Bonus and Brand Representative qualification computations for a given month only if received by Nu Skin local on or before the last business day of that month. If the Company places Products on backorder, Sales Volume for those Products will only be included in the Bonus and Brand Representative qualification computations in the month the Products are shipped.

7.9 Bonus Recovery

(a) In addition to any other recovery rights provided in these Policies and Procedures, the Company has the right to require you to repay any Bonuses paid to you:

- (i) on Products returned under the Company's refund policy;
- (ii) on Products returned in relation to any incident of Brand Affiliate misconduct;
- (iii) that were mistakenly paid by the Company; or
- (iv) in the event you violate the provisions of Section 7.5 of this Chapter 2, in addition to any other remedies available to the company, the Company shall have the right to adjust your pin level and recalculate your Bonuses for the period in which such activities occurred by disregarding the volume from Products that were returned, that were purchased in order to maintain Brand Representative pin levels, or any other activity that violate Section 7.5 of this Chapter 2. You must repay any Bonuses that were paid to you in excess of the adjusted Bonus that is calculated by the Company as set forth above. These same remedies may also be enforced against your upline Brand Affiliates.

(b) If you are obligated to repay any Bonuses to the Company, the Company will have the right to recover such amount by (i) requiring a direct payment of the amount from you, or (ii) withholding the amount from your present or future Bonus payments.

(c) Extension of the Company's refund policy, whether required by applicable law, or instances in which Brand Affiliate misconduct, misrepresentation, or other extenuating circumstances necessitates a Company

refund in excess of its stated refund policy, will be considered on a case-by-case basis. In the event the Company is required to make a refund that exceeds the terms of its refund policy, the Company may recoup Bonuses paid to you on those Products as well.

7.10 Payment Corrections

It is your duty to make sure that the Bonuses paid to you are correct. If you discover an error in your payment you must notify the Company within 90 days after the receipt of your Bonus. If you fail to notify the Company of any errors or disputes with respect to a Bonus payment within this 90 day period, you will be deemed to have accepted the payment as full and complete payment of any Bonuses earned during such Bonus period and you will have no further right to dispute the Bonus payment or seek payment of any additional Bonus.

8 Product Liability Claims and Indemnification

8.1 Indemnification

In the event of a product liability claim brought against you by a third party for a defective Product or for injury from use of a Product, the Company will indemnify and defend you from such claims, subject to the limitations described in Section 8.2 of this Chapter 2.

8.2 Requirements for Indemnification

Subject to local legal regulations, in order to be indemnified, you must notify the Nu Skin local of the claim in writing within 10 days of your receiving notice of the claim. The Company has no obligation to indemnify you if you have (a) violated the Contract; (b) repackaged, altered or misused the Product, or made claims or given instructions about the Product's safety, uses or benefits which are not included in the Company's current approved literature, warnings, or Product labels; or (c) settled or attempted to settle a claim without the Company's written approval. In addition, indemnification is conditioned upon you allowing the Company to assume the sole defense of the claim.

8.3 Indemnification by You

You agree to indemnify the Company from any claim by a third party that arises directly or indirectly because you have (a) violated the Contract; or (b) repackaged, altered or misused the Product, or made claims or given

instructions about the Product's safety, uses or benefits which are not included in the Company's current approved literature, warnings, or Product labels.

9 Intentionally Left Blank

10 Associating Other Organizations with the Company

The Company's business opportunity is not based on race, gender, beliefs, or political affiliations. When you are training your Team, selling Products or promoting the business opportunity, you may not promote, advocate, sell, or include literature, books, or other material that promotes any other organization or individual, whether religious, political, business, or social, or that implies any association between the Company and any other organization. Company and Brand Affiliate meetings, calls or any other functions may not be used as a forum to promote or express personal beliefs, other organizations, companies, events, or individuals.

Chapter 3. Advertising

1 Business Support Materials and Trademark Use

1.1 Use of Business Support Materials

Subject to the exception in Section 4 of this Chapter regarding Executive Brand Director Business Support Materials, you may only use Business Support Materials that have been produced and distributed by the Company for the promotion of the business, the Products and the Sales Performance Program, and you may not prepare or use your own Business Support Materials. In addition, because laws and regulations differ from market to market, you may only use Business Support Materials that have been specifically approved for use in that Authorized Market.

1.2 Use of Trademarks and Copyrights

(a) Use of Company Trademarks and Copyrights. The Company's trademarks and copyrights are valuable assets of the Company and the Company strictly regulates the use of these trademarks and copyrights to ensure that they do not lose their value to the Company or its Brand Affiliates. You may not use the Company's trademarks, copyrights and other intellectual property rights, registered or otherwise, in any form except as specifically authorized by these Policies and Procedures or as otherwise approved in writing by the Company. The Company may prohibit the use of the Company's trademarks or copyrights in any Business Support Materials or other medium.

(b) Damages. You are liable to the Company for any damages arising out of your misuse of the Company's trade names, trademarks, copyrights and other intellectual property rights, in any form except as specifically authorized by these Policies and Procedures or as otherwise approved in writing by the Company.

2 Product Claims

2.1 General Limitation

You may only make the specific Product related claims and representations published in the Company's Business Support Materials, and Company literature, and that have been approved by the Company for use in Business Support Materials in the Authorized Market where you are making the claims.

2.2 No Medical Claims

You may not make medical claims, or state or imply that any Product is formulated, designed or approved by the Company or any regulatory authority to treat, cure or prevent any disease or medical condition. These representations imply that the Products are drugs rather than cosmetics or nutritionals. You also may not compare Products to drugs, or make drug or medical claims. Any such representations, claims or comparisons by you may result in your personal liability.

2.3 No Claims of Product Registration or Approval by National Authorities

You should not state or imply that any Product is registered or approved by national authorities²⁴. Some markets do not require a premarket notification while others require a specific product notification for the individual cosmetic or nutritional Products that the Company sells. When making Product benefit claims or giving personal testimonials regarding nutritional Products, under no circumstances can implied or explicit medicinal claims be made or medicinal characteristics assigned to our Products. Specific health effect related claims can only be made in accordance with any national legislation in force relating to nutrition and health claims made on foods, no personal interpretation of implied or explicit wordings on claims are allowed. Claims must be correct and not misleading²⁵.

2.4 Before and After Photographs

Only those pictures and videos that have been approved by the Company may be used to demonstrate Product benefits.

2.5 Modifications to Product Packaging

You may not modify any packaging, labels, literature or instructions for use for any Product. You may not give instructions to use a Product in any way not described in the Company's current approved literature. Any such modifications or instructions by you may result in your personal liability.

²⁴ **Russia and Ukraine:** Brand Affiliates shall provide customers with the certificates proving that all Products placed for sales have been duly registered with the national authorities. Registration documents can be found on the Nu Skin website and on the Products label.

²⁵ **EEA:** food claims shall be made in conformity with COMMISSION REGULATION No 432/2012 of 16 May 2012 establishing a list of permitted health claims made on foods, other than those referring to the reduction of disease risk and to children's development and health.

3 Income Claims

3.1 No Misleading Income Claims

It is important that all Brand Affiliates are fully informed and have realistic expectations concerning the income opportunity associated with being a Brand Affiliate. To help make sure all Brand Affiliates have realistic expectations, you must comply with the provisions of this Section 3 in all aspects of your business activities. Most importantly, you may not make any claims, specific or implied, regarding the income opportunity that are false or misleading, including income guarantees of any kind. You may not exhibit actual or facsimile Bonus checks or other Bonus Payment records.

3.2 Requirements for Lifestyle and Income Claims

You may only make lifestyle claims (e.g., “my Nu Skin business allowed me to buy a boat, quit my job, purchase a new home”, etc.) or claims regarding the level of Bonuses or income associated with your Nu Skin business if the following conditions are met:

- (a) The information must be accurate and not misleading;
- (b) It contains reasonably achievable goals for an average person;
- (c) The information must be based on your experience and actual compensation level, or the experience and income level of Brand Affiliates in your immediate upline or Team, or be consistent with information in Company or Executive Brand Director Business Support Materials;
- (d) The compensation claim must be stated in a monthly or annual amount and the actual percentage of Brand Affiliates earning that amount;
- (e) You must simultaneously disclose in immediate proximity to the compensation claim, the most recent Brand Affiliate Compensation Summary or an income disclaimer approved by the Company;
- (f) You may not make any claim regarding the amount of time required to reach specific compensation levels without prior written approval from the Company;
- (g) If you make claims regarding “income” or “profit” rather than “bonuses” or “compensation” you must either net out the expenses you incurred in generating such income or disclose the amount of expenses that you incurred in generating such income; and
- (h) If you make claims regarding Bonus levels you must note that such amounts are gross amounts before the deduction of expenses associated with doing the business.

4 Executive Brand Director Produced Business Support Materials

4.1 Executive Brand Director Business Support Materials

In order to protect the integrity of the Network and to ensure that Business Support Materials and Services are only produced, utilized and distributed by Brand Affiliates with significant experience and knowledge relating to the Company and its Products, only Executive Brand Directors may produce, utilize and distribute their own Business Support Materials and Services. Executive Brand Directors may produce Business Support Materials and Services for their own use and for use by other Brand Affiliates only if they comply with the terms of these Policies and Procedures, including, without limitation, the provisions of Sections 2, 3, 4.3 and 4.4 of this Chapter 3 and Addendum B. Executive Brand Director Business Support Materials and Services may only be used in the specific Authorized Countries in which they have been registered. For purposes of this Chapter 3, Executive Brand Directors are those Brand Affiliates that: (i) currently enjoy active status as an Executive Brand Director, (ii) have been an Executive Brand Director for a minimum of three months, and (iii) are not in material breach of the Contract.

4.2 No Endorsement or Approval by Company

Although the Company allows Executive Brand Directors to produce, utilize and distribute Executive Brand Director Business Support Materials and Services for use by other Brand Affiliates, you need to be aware that these Executive Brand Director Business Support Materials and Services are independently produced by Executive Brand Directors and are not produced, endorsed, recommended or approved by the Company. If you elect to purchase or use Executive Brand Director Business Support Materials and Services, the Company (i) has no responsibility or obligation to you regarding refunds and exchanges, and (ii) does not guarantee that the Executive Brand Director Business Support Materials and Services comply with all applicable laws and regulatory requirements. Moreover, the purchase of such materials is not required and there can be no guarantee that such Executive Brand Director Business Support Materials and Services will contribute meaningfully to your business. You should evaluate the purchase of Business Support Materials carefully. You should not spend more on such Executive Brand Director Business Support Materials and Services than can be supported by your current level of Bonuses under the Sales Performance Program.

4.3 License Agreement for Business Support Materials

An Executive Brand Director must execute and submit to the Company a License Agreement prior to producing any Executive Brand Director Business Support Materials and Services. The License Agreement is

for a term of two-years and must be renewed if you want to continue to produce and use your Executive Brand Director Business Support Materials and Services. The License Agreement grants you the right to use certain Company trademarks and trade names, and sets forth the terms and conditions you must agree to abide by in order to produce Business Support Materials and Services and utilize the Company's trademarks.

4.4 Registration of Executive Brand Director Business Support Materials and Services.

Prior to using or distributing any Executive Brand Director Business Support Materials and Services, an Executive Brand Director must register such Executive Brand Director Business Support Materials and Services with the Company and receive a Notice of Registration from the Company with respect to such Executive Brand Director Business Support Materials and Services as set forth in Addendum B to these Policies.

4.5 Sales by Executive Brand Directors; Purpose

Executive Brand Directors who sell Executive Brand Director Business Support Materials and Services to other Brand Affiliates must comply with these Policies and Procedures and the provisions of Addendum B to these Policies and Procedures. Executive Brand Director Business Support Materials and Services may be sold only for the purpose of promoting Products and the Company's business and for assisting, training, and motivating other Brand Affiliates in their promotion of the Products and the Company's business²⁶.

4.6 Brand Affiliate Organizations

Brand Affiliate Organizations offering formal materials, training, website subscriptions, Business Support Materials and Services, or other business promotion tools may only be formed by Executive Brand Directors. Brand Affiliate Organizations must comply with the Company's written guidelines governing the operation of a Brand Affiliate Organization. The Executive Brand Director, who is the primary organizer of the Brand Affiliate Organization, (i) must notify the Company in writing of the formation of a Brand Affiliate Organization, and (ii) is responsible for ensuring the Brand Affiliate Organization's compliance with the guidelines.

²⁶ **France:** VDIs are prohibited to purchase any Executive Brand Director Business Support Materials.

5 Mass Media; General Advertising

5.1 Promotions Utilizing Mass Media Prohibited

You may not use any form of media or other mass communication advertising to promote the Products, including mass communication advertising on the Internet. This includes news stories or promotional pieces on TV shows, newscasts, entertainment shows, Internet ads, etc. Products may be promoted only by personal contact or by literature produced and distributed by the Company or by Brand Affiliates in accordance with these Policies and Procedures. You may place generic opportunity advertisements in jurisdictions allowing that type of advertisement, but only in accordance with the Policies and Procedures of the Company.

5.2 Media Interviews

You may not promote the Products or opportunity through interviews with the media, articles in publications, news reports, or any other public information, trade, or industry information source, unless specifically authorized, in writing, by the Company. This includes private, paid membership, or “closed group” publications. You may not speak to the media on the Company’s behalf, and may not represent that you have been authorized by the Company to speak on its behalf. All media contacts or inquiries should be immediately referred to your local marketing manager.

5.3 Phone Book Advertising

In order to advertise in the yellow pages or list your name in the white pages of a locally circulated directory in your area or via an Internet telephone directory, you must have previously attained and currently enjoy active status as an Executive Brand Partner-level or above, at the time the agreement for that listing is signed.

- In the white pages the advertisement is to be limited to two lines containing the words “Pharmanex (or “Nu Skin”) Independent Brand Affiliate, John Doe (your name),” and a telephone number. Neither bold print nor display advertisements are allowed. The advertisement must be in the Brand Affiliate’s name only.
- In the yellow pages the advertisement must be placed under the category of “Nutrition”, “Cosmetics” (or similar) or another Company approved category.

5.4 Distributing Promotional Materials

All promotional materials, including, but not limited to, flyers, business cards, and Executive Brand Director Business Support Materials registered in accordance with Addendum B of these Policies and Procedures, may be distributed through personal contact only. Promotional material may not be posted in public places, mass mailed or faxed, placed on parked cars, put in mail boxes, or disseminated by any other non-personal contact means.

6 Retail Store, Trade Show, and Service Establishment Sales Policy

6.1 Retail Stores

You may not sell Products and/or promote the Company's business opportunity through retail stores such as health food stores, grocery stores, and other such establishments. You are also prohibited from selling to any Person who will ultimately sell the Products through retail stores as set forth in Section 6.2 of Chapter 2. You may, with the prior consent of a retail establishment, place Company-produced Advertising Material and/or Personalized Advertising Material within the establishment. Furthermore, the brochure holder and Advertising Material must not be visible to the general public in a manner as to attract the general public into the retail establishment.

6.2 Trade Show Booths

In general you may not sell any Products of the Company or promote the Company's opportunity at flea markets, swap meets, bazaars, supermarkets, athletic leagues and games, malls or any other similar gatherings where the opportunity or Products may be displayed. However, upon the prior written approval of the Company, a Brand Representative level Brand Affiliate may rent a booth or set up an exhibit at a Company approved trade show or convention ("**Convention**"). If you are a Brand Representative level Brand Affiliate who wants to set up a booth or exhibit at a Convention, and provided this is permitted under local laws, you must comply with any Nu Skin applicable policy as well as with the following requirements;

(a) The Convention theme must be directly related to the Company business;

(b) At least four weeks prior to the Convention, you must submit to the Company a proposal regarding the Convention and obtain prior written approval from the Company;

(c) You may only use Company-produced Advertising Materials. The purchase of a Company produced independent Brand Affiliate banner, to display in the booth, may be required;

(d) You may not reference the Company in any form of Advertising Material that implies that the Company is participating in the Convention. Instead, any Company-approved advertisement or promotional material must make specific reference to you as an independent Brand Representative level Brand Affiliate of the Company, including any maps or listings prepared by the sponsor of the Convention;

(e) You may not use the Convention to promote any product, service, or business opportunity other than the Company's business opportunity and Products;

(f) During the Convention you must personally comply with the Policies and Procedures and you are responsible for (i) the actions of every individual who works in the booth at the Convention, (ii) all material distributed at the Convention, and (iii) all other aspects of participation in the Convention; and

(g) In addition to the other remedies provided in the Policies and Procedures, the Company reserves the right to deny future Convention participation for any policy violation at a Convention.

6.3 Service Establishments

If you own or are employed by a service-related establishment you may provide the Company's Products to customers through this establishment as long as you are providing proper prescreening and ongoing support to your customers as called for by the Contract, and provided retail sales are permitted in your market²⁷. In any event, no Product banners, or other Advertising Material may be displayed visibly to the general public in a manner as to attract the general public into the establishment to purchase Products.

(a) A service-related establishment is one whose revenue is earned primarily by providing personal service rather than by selling products and whose use by customers is controlled by membership or appointment.

(b) Brand Affiliates may only sell Products through service-related establishment that provide services related to the Products. For example, Pharmanex Products may be sold through the offices of healthcare professionals, health clubs, or fitness centers provided that Pharmanex products are clearly advertised as food supplements. Nu Skin Products may be sold through barber shops, beauty salons, nail boutiques, or tanning centers.

6.4 The Company's Right of Final Determination

The Company reserves the right, in its sole discretion, to make a final determination as to whether an

²⁷ Please see Section 4.11 of Chapter 2 for more details.

establishment is service-related or is a proper place for the sale of the Products.

7 Internet

7.1 Use of the Internet in Brand Affiliate Business

You may use the Internet to promote the Company, including its Products, only if such use is specifically authorized by Sections 7.2 or 7.3 of this Chapter 3 and is in compliance with all of the provisions of these Policies and Procedures including Sections 2, 3, 4 and 5 of this Chapter 3, as well as the written guidelines for Internet use established by the Company. All other uses of the Internet to promote the Company or its Products or its Sales Performance Program are prohibited.

7.2 Permitted Internet Activities

All Brand Affiliates may utilize the Internet as follows:

(a) You are allowed to utilize Company produced Brand Affiliate websites.

(b) You may use generic (i) business opportunity websites, (ii) splash pages, or (iii) social media with links to Company websites. These generic pages may not contain the Company's trademarks or other copyrighted material and may not contain information on the Company, its Products or its business, or pictures of Products or corporate facilities/personnel. They also must not contain any false or misleading information.

(c) You may use the Internet, including social networking sites, blogs, social media and applications, and other sites that have content that is based on user participation and user generated content, forums, message boards, blogs, wikis and podcasts (e.g., Facebook, Twitter, Flickr, etc.) to (1) communicate preliminary information about the Company or your involvement with the Company, (2) direct users to a Company Internet Marketing Site or a registered Executive Brand Director Internet Marketing Site and (3) post Company produced Business Support Materials that have been approved by the Company for posting on personal blogs or social networking sites; provided, however, that such communication and use must be (i) incidental to the primary use of such forum, site, blog, board, wiki or podcast or other form of Internet use, and (ii) may not be an Internet Marketing Site. As set forth in Section 7.3 of this Chapter, only Executive Brand Directors may maintain an Internet Marketing Site. The Company has the right to make the determination, in its sole discretion, whether your use of the Internet is permitted under this Section or whether such use is a prohibited Internet Marketing Site. Additionally, you must comply with Company published guidelines governing use of the Internet. These guidelines may change from time to time and it is your responsibility to know the current

guidelines and comply with them. In case of a violation, in addition to taking disciplinary action against you in accordance with Chapter 6 of these Policies and Procedures, the Company may require you to immediately remove any information or marketing site that is in violation of Company policies.

Examples of Permitted Uses by Non-Executive Brand Director Brand Affiliates

If you maintain a personal Facebook page where you post a variety of information, you could post information that that you are a Nu Skin Brand Affiliate, information about Nu Skin events you have participated in, and preliminary information about Nu Skin, and direct readers to a Company Internet Marketing Site or an approved Executive Brand Director Internet Marketing Site for more information.

If you maintain a personal blog or social network site, you may blog in a particular post that you are a Brand Affiliate of ageLOC products, and that others can sign up as Brand Affiliates, and to contact you if they are interested in discussing the business with you.

Examples of Non-Permitted Uses by Non-Executive Brand Director Brand Affiliates

A Facebook page that is primarily devoted to Nu Skin, that includes posted marketing materials not approved by the Company for Facebook or a blog, including personal before and after photos, or third party videos or before and after photos, or if it is fan page or similar page that utilizes the Company's trademarks, would be considered an Internet Marketing Site, and would be a violation of policy for non-Executive Brand Director Brand Affiliates.

A blog or social network site that is primarily about the Products or opportunity, i.e., that is the focus of your postings and discussions, that is titled with a Nu Skin trademark or slogan, or utilizes marketing content, would be an Internet Marketing Site, and would be a violation of policy for non-Executive Brand Director Brand Affiliates.

The foregoing examples are provided for illustration purposes only, and are not intended as an exhaustive list of permitted or non-permitted uses of the Internet or the conditions or factors the Company will consider in determining whether any particular use of the Internet is an Internet Marketing Site.

7.3 Executive Brand Director Internet Marketing Site

In order to protect the integrity of the Network and to ensure that marketing content on the Internet is only created and posted by Brand Affiliates with significant experience and knowledge relating to the Company and its Products, only Executive Brand Directors (as defined in Section 4.1 of this Chapter 3) may create or maintain an Internet Marketing Site. Such Internet Marketing Sites shall be considered Business Support Materials and

Services and shall be subject to Sections 4 and 5 of this Chapter 3. In addition to the requirements set forth in Section 4 of these Policies and Procedures with respect to Executive Brand Director Business Support Materials and Services, Executive Brand Director Internet Marketing Sites are subject to the following rules:

(a) You must have submitted an Application for Registration for the location of any Executive Brand Director Internet Marketing Site and received a Notice of Registration for such Executive Brand Director Internet Marketing Site;

(b) You must notify the Company immediately if posting any information on the Executive Brand Director Internet Marketing Site that relates to the Company, its Products, or the opportunity/Sales Performance Program that has not been previously registered with the Company;

(c) Downloadable materials such as PDFs, videos, pictures, PowerPoint presentations and other files are considered separate Business Support Materials and you must register them with the Company and receive a Notice of Registration before posting them on your Executive Brand Director Internet Marketing Site;

(d) Any income claims posted on an Executive Brand Director Internet Marketing Site must include the most recent version of the Company's Brand Affiliate compensation summary, and must comply with all rules regarding earnings claims under Section 3 of this Chapter 3 of the Policies and Procedures;

(e) Your Executive Brand Director Internet Marketing Sites may not contain more than 50 pages, in the aggregate, without the written consent of the Company. You must provide the Company with any usernames or passwords as may be necessary to access all portions of the Executive Brand Director Internet Marketing Site; and

(f) If the Company notifies you to remove or delete any information from your Executive Brand Director Internet Marketing Site, or to make any modifications or add additional information such as income disclaimers, you must make the requested changes within 24 hours (or a shorter period as the Company may require in its sole discretion) or shut down the Executive Brand Director Internet Marketing Site until such changes have been made.

7.4 Additional Restrictions on Internet Use

All Brand Affiliate websites, whether Executive Brand Director Internet Marketing Sites or Company produced Brand Affiliate websites, and any other form of Internet use allowed by these Policies and Procedures, including Internet video and audio, social media, and other sites that have content based on user participation and user generated content must comply with the following rules:

(a) You may not use or distribute replicating websites except Company produced replicating websites;

(b) You may not include any Company or third party intellectual property or proprietary information in the unique domain names/URL or meta-tags of your websites, on or in any other form of Internet use, including but not limited to, tags, links, blog names, social networking sites, social media and applications, and other sites that have content based on user participation and user generated content, forums, message boards, blogs, wikis and podcasts (e.g., Facebook, YouTube, Twitter, Wikipedia, Flickr), or as “wallpaper;”

(c) You may not register your website(s) with search engines or web directories using any Company or third-party owned intellectual property or any proprietary information (e.g., trademarks, trade names, trade secrets, and copyrighted material) without written permission from the owner;

(d) You may not use sponsored links or pay for placement advertising with Internet search engines and web directories;

(e) You may promote your websites or pages through one-on-one personal contact only; and

(f) You may provide links to your website or pages only from other websites that have been registered with the Company.

7.5 Internet Video and Audio

You are prohibited from posting any video or audio content created by, produced by, owned by, or related to (i) the Company, its Products, Sales Performance Program or Brand Affiliates, or (ii) you or any third party, on any website unless you have received prior written authorization from the Company or such posting is specifically permitted by this Section 7.5 of this Chapter 3. This prohibition includes, but is not limited to, video or audio recordings of Company personnel or Company or Brand Affiliate sponsored events, meetings, training, or sales presentations. As an exception to this rule, Executive Brand Directors may post Company produced audio and video presentations, specifically authorized by the Company for Internet posting by Executive Brand Directors, on their Internet Marketing Sites as well as audio and video presentations that have been registered with the Company and for which a Notice of Registration has been issued.

7.6 Internet Selling

Products may be sold on the Internet only through Company websites or through company owned Brand Affiliates' websites and may not be sold through Brand Affiliate websites of any kind or any other form of Internet use, including Internet video and audio, social networking sites, social media and applications, and other sites that have content based on user participation and user generated content, forums, message boards, blogs, wikis and podcasts (e.g., Facebook, YouTube, Twitter, Wikipedia, Flickr). Executive Brand Director Internet Marketing Sites may link to Company websites. This restriction on Internet selling includes, but is not limited

to, Internet auction and classified advertising websites such as ebay.com or craigslist.org.

7.7 Spam

You must comply with all laws regarding the sending of email messages, privacy and electronic communications, and it is your duty to become and remain informed about the requirements of these laws. You are prohibited from sending unsolicited email regarding your website or Brand Affiliate Account to individuals who have not specifically requested information regarding the Company's business opportunity or Products. In the event an individual who has formerly agreed to receive email information concerning the business opportunity and/or Products later requests that you cease sending the individual email, you must honor this request immediately.

8 Lead Generation Services; No Speaking Fees

8.1 Lead Generation Services

Before you sell, purchase, or use any lead in the promotion of the business, you must verify that the lead has been properly obtained and is legal for use in the area where you are contacting the identified lead. This includes ensuring the lead's compliance with the laws in the market, state, or region where the lead's address is located. Any violation of laws related to leads is the sole responsibility of the persons providing and contacting the leads. The person committing the violation must indemnify the Company for any costs or damages arising from regulatory or personal challenges to the use of the lead.

8.2 No Speaking Fees; Meetings

You may not charge a fee to speak at any Brand Affiliate meeting. However, you may be reimbursed for your reasonable out-of-pocket expenses (e.g., travel, hotel, meals) that you incur in attending and speaking at a meeting. In the event you are putting on a meeting or other function, you may charge a fee to Brand Affiliates attending the meeting or other function, but such fee must not be more than is necessary to cover the costs of such meeting or other function.

9 No Recording of Company Events or Employees

You may record any Company sponsored event, or any speech or other presentation made by an employee or other representative of the Company at any meeting, event or otherwise if it is only for your own private use,

and is not posted, distributed, copied or broadcast in any format or media, and is not shown to any other Brand Affiliates, prospective Brand Affiliates or customers regardless of the setting. Except for recordings for private use as described in this Section 9, you may not record any Company sponsored event, record any speech or other presentation made by an employee or other representative of the Company at any meeting, event, or otherwise without the prior written consent of the Company.

Chapter 4. Sponsoring

1 Becoming a Sponsor

1.1 Requirements

You may only act as a Sponsor if you meet all the requirements and accept all the responsibilities described in the Contract.

1.2 The Placement of New Brand Affiliates

You may refer Persons to become Brand Affiliates of the Company by having them submit an online Brand Affiliate Agreement to the Company. Upon acceptance by the Company of the Brand Affiliate Agreement, applicants are placed directly below the Sponsor referenced during the signup process. Although a newly sponsored Brand Affiliate may be referred to as part of your Team, this does not create in you any form of ownership interest in that Brand Affiliate Account or with respect to any information regarding that Brand Affiliate Account. All Brand Affiliates are part of the Network, and the Network and any information regarding the Network are an asset that is owned solely by the Company and not the Sponsor.

1.3 Intentionally left blank

1.4 Distribution of Company Leads

When the Company receives inquiries from individuals concerning the Company's Products or business opportunity, the Company refers these individuals to Brand Affiliates according to its discretion.

2 Responsibilities of a Sponsor

2.1 Training of Team

You must supervise, train, support, and have on-going communication with (i) any Brand Affiliate that you sponsor, and (ii) your Team in a manner consistent with the terms of the Contract. Your responsibilities include,

but are not limited to:

(a) Provide regular sales and organizational training, guidance, and encouragement to your Team as set forth in the Sales Performance Program;

(b) Exercise your best efforts to make sure that all Brand Affiliates in your Team properly understand and comply with the terms and conditions of the Contract and applicable national and local laws, ordinances, and regulations;

(c) Intervene in any disputes arising between a customer and any of your Team and attempt to resolve the disputes promptly and amicably;

(d) Maintain contact with your Team and be available to answer questions;

(e) Provide training to ensure that the Product sales and opportunity meetings conducted by your Team are conducted in accordance with the Contract, current Company literature, and in accordance with any applicable laws, ordinances, and regulations;

(f) Monitor the activities of those you personally sponsor and those in your Team and work in good faith with the Company to prevent the violation of these Policies and Procedures and manipulation of the Sales Performance Program;

(g) Supervise and assist your Team's efforts to sell the Company's Products to customers; and

(h) Cooperate with the Company regarding investigations of your Team, and, upon request from the Company, provide all relevant information pertaining to any investigation.

2.2 Line Switching

You may not encourage, entice, solicit, or otherwise assist another Brand Affiliate to transfer to a different Sponsor. To do so constitutes an unwarranted and unreasonable interference with the contractual relationship between the Company and its Brand Affiliates. This prohibition includes, but is not limited to, offering financial or other tangible incentives for another Brand Affiliate to terminate an existing Brand Affiliate Account and then re-sign under a different Sponsor. You agree that a violation of this rule inflicts irreparable harm on the Company and agree that injunctive relief is an appropriate remedy to prevent that harm. The Company may also impose penalties on any Brand Affiliate Account that solicits or entices an existing Brand Affiliate to change lines of sponsorship.

2.3 No Purchase of Products or Business Support Materials and Services Required

You may not require any Brand Affiliate or prospective Brand Affiliate to purchase any Products or any Business Support Materials and Services, or imply that any such purchase is required to become a Brand Affiliate.

2.4 Correct Information on Company Forms

You may not encourage or assist any Brand Affiliate or prospective Brand Affiliate to provide false or inaccurate information in their Brand Affiliate Agreement or any other Company form.

2.5 Your Team's Communication with the Company

You may not discourage, attempt to prevent or prevent, for any reason, any Brand Affiliate from directly contacting the Company, or the Company from directly contacting any Brand Affiliate. It is your duty to facilitate communication between any Brand Affiliate in your Team and the Company at the request of a Brand Affiliate in your Team or at the request of the Company.

3 International Business

3.1 International Business

Subject to the Contract, you may conduct Business Activity as a Brand Affiliate in any Authorized Market. If the market is an Unopened Market, then you are limited to providing business cards and conducting, organizing or participating in meetings where the number of attendees at any given meeting, including you, does not exceed five. You may not use flyers, cold calling, mass emailing, advertising or mass soliciting of any kind in order to promote attendance at these meetings. In Unopened Markets you may not:

(a) Import or facilitate the importation of, sell, gift, or distribute in any manner, Company Products or Product samples;

(b) Place any type of advertisement or distribute any promotional materials regarding the Company, its Products or the opportunity, except for any Company Approved Business Support Materials that the Company may have specifically authorized for distribution in a designated Unopened Market;

(c) Solicit or negotiate any agreement for the purpose of committing a citizen or resident of an Unopened Market to the opportunity, a specific Sponsor or specific line of sponsorship. Furthermore, Brand Affiliates may not sign up citizens or residents of Unopened Countries in an Authorized Market or by using Brand Affiliate Agreement forms from an Authorized Market, unless the citizen or resident of the Unopened Market has, at the time of sign up, legal residence and the legal authorization to work in the Authorized Market. It is the Sponsor's responsibility to ensure compliance with residency and work authorization requirements. Membership or participation in, or ownership of a corporation, partnership or other legal entity in an Authorized Market does not by itself fulfill the residency or legal authorization to work requirements. If a Participant in a Brand Affiliate Account fails to provide verification of residency and work authorization when requested by the Company, the Company may, at its election, declare a Brand Affiliate Agreement void from its inception;

(d) Accept money or other consideration, or be involved in any financial transaction with any prospective Brand Affiliate either personally or through an agent, for purposes relating to the Company's Products or the opportunity, including renting, leasing or purchasing facilities for the purpose of promoting or conducting Company-related business; or

(e) Promote, facilitate or conduct any type of activity which exceeds the limitations set forth in these Policies and Procedures or which the Company, in its sole discretion, deems to be contradictory to the Company's business or ethical interests in international expansion.

3.2 Meetings in an Authorized Market with Attendees from an Unopened Market

If you have a meeting in an Authorized Market with people who are visiting from an Unopened Market, those people visiting from the Unopened Market are subject to all the restrictions that arise out of their residence or citizenship in an Unopened Market. This means, among other things, that they may not submit a Brand Affiliate Agreement to become Brand Affiliates or purchase Product for import (including for personal use).

3.3 The International Sponsor Agreement

If you wish to conduct business in an Authorized Market that is not your Resident Market, you must comply with all applicable laws of that specific Authorized Market, including but not limited to, all tax, immigration, visa, licenses and registration requirements.

In addition, prior to conducting any Business Activity in an Authorized Market that is not your Resident Market, you must sign an International Sponsor Agreement if you did not already sign one when you submitted your Brand Affiliate Agreement. The Company, in its sole discretion, reserves the right, with prior written notice, to

reject or revoke your authorization as an International Sponsor in any Authorized Market²⁸. When you sign an International Sponsor Agreement; the Company grants to you the right to sponsor new Brand Affiliates in an Authorized Market other than your Resident Market. Subject to Section 4.11 of Chapter 2, the International Sponsor Agreement does not grant to you the right to market Products in any Authorized Market.

3.4 Mainland China

The Company's business model in Mainland China is different from the business model used in any other market. Mainland China is not an Authorized Market and before conducting business there you must know and comply with all the current rules and conditions that the Company has in place for operating in Mainland China.

3.5 Express Prohibition of Pre-Marketing in Certain Countries

The Company reserves the right to designate certain countries wherein all pre-marketing conduct is expressly prohibited. It is your responsibility, prior to each instance of conducting pre-market opening activities in an Unopened Market, to verify through current contact with the Company that the market in which you plan to conduct those activities is not a prohibited market.

3.6 Remedies

In addition to other remedies allowed by the Contract, if you fail to comply with any provision of Section 3 in this Chapter 4, you may be prohibited from participating in the affected international market for a period deemed appropriate by the Company and may be subject to the remedies set forth in Chapter 6. Remedies shall be objective and non-discriminatory. This prohibition could include, but is not limited to the following: restricting your right to sponsor new Brand Affiliates in the affected international market; prohibiting the payment of Bonuses to you and your upline on volume you have generated by your Team in the respective international market. In all markets, for a period of up to one year, you may not be entitled to privileges traditionally afforded Brand Affiliates such as recognition at corporate events or in corporate literature.

²⁸ **France:** the Company, in its sole discretion, reserves the right to revoke your authorization as an International Sponsor in any Authorized Market with a prior written notice of 90 days, except for gross misconduct and serious breach of contract.

3.7 Petition for Permission to Participate

If you have been unable to participate in a market because of non-compliance with Section 3 of this Chapter 4, you must petition the Company in writing for written permission to participate in the market after the period of prohibition has passed.

3.8 No Waiver

The provisions of Section 3 of this Chapter 4 do not waive the Company's rights as set forth elsewhere in these Policies and Procedures or in the Contract.

Chapter 5. Restrictive Covenants

1 Ownership of Network

You acknowledge and agree that: (i) the Network is protected as a valuable, proprietary, trade secret asset that is owned by the Company; (ii) the Network has been developed for the exclusive benefit of the Company and Brand Affiliates as they promote authorized business activities and Products of the Company through the Network; (iii) the protection of the Network is fundamental to the ongoing success of both the Company and its Brand Affiliates; and (iv) a violation of your obligations under this Chapter 5 inflicts irreparable harm to the Network, to the Company and to fellow Brand Affiliates. Based on the foregoing, you agree that the breach of your obligations under Chapter 5 of these Policies and Procedures would constitute an unwarranted and unreasonable interference with the contractual relationship between the Company, its Brand Affiliates and customers, and damage the competitive business interest and integrity of the Company and Network.

2 Restrictive Covenants

2.1 Non-Solicitation

(a) Sale of Third-Party Products and Services. You may not, in any manner, directly or indirectly, promote, market or sell the products or services of another Business Entity or Individual to the Network unless you have a pre-existing business relationship with that Brand Affiliate prior to that person becoming a Brand Affiliate. For example, if you own a hair salon, and as a Brand Affiliate you sponsor one of your customers, who then becomes a Brand Affiliate, then you may continue selling your customer your services and hair products from your salon. Notwithstanding the foregoing, you may not offer third-party products, services or opportunities in conjunction with the sale of Products, or package third-party products, services or opportunities with Products, or offer or promote third-party products, services or opportunities at Company or Brand Affiliate meetings, calls or any other Company-related functions without the prior written consent of the Company.

(b) Recruit to another Direct Sales Company. You may not, in any manner, directly or indirectly, recruit, solicit, or sponsor any Brand Affiliate or customer, to (i) form a relationship with, (ii) promote, sell or purchase the products or services of, (iii) participate as a salesperson of, (iv) or otherwise associate with, a Direct Sales Company, or encourage any Brand Affiliate or customer to do so or to terminate or alter their relationship with the Company.

(c) Survival of Obligation. Your obligations under this Subsection survive for a period of two years from the date of your resignation, termination, transfer or other change in ownership status of your Brand Affiliate Account, or the maximum permitted by applicable law.

(d) Injunctive Relief. In addition to other compensatory damage awards to the Company, temporary and permanent injunctive relief is an appropriate remedy to prevent further damage to the Network and the Company.

2.2 Exclusivity

(a) You acknowledge and agree that a Brand Affiliate or Brand Affiliate Account, and any Person who has a Beneficial Interest in the Brand Affiliate Account (including spouses and Co-habitants), which has achieved the pin level of Executive Brand Partner or higher, is being compensated, publicly recognized and otherwise promoted by the Company as a key Brand Affiliate leader. As a Brand Affiliate with an Executive Brand Partner or higher pin level, you are reasonably expected to exclusively sell Company Products, train Brand Affiliates in your Team, and promote the Company's business. Therefore, as a condition to receiving ongoing breakaway compensation on Brand Representative Levels 3 through 6 in your Team, and recognition as an Executive Brand Partner-level or higher Brand Affiliate leader at Company events, you may not be engaged in any Business Development Activity for any other Direct Sales Company.

(b) If you engage in Business Development Activity for any other Direct Sales Company while you are a Brand Affiliate with a pin level of Executive Brand Partner or higher, then your Brand Affiliate Account will not be eligible to receive any Brand Representative Breakaway Bonus on Brand Representative levels 3 to 6 in your Team during any period in which you, your spouse, your Co-habitant, or any Person with a Beneficial Interest in your Brand Affiliate Account, (i) engage in any Business Development Activity, or (ii) maintain a Beneficial Interest in any form with respect to such Direct Sales Company, regardless of the number of Breakaway Brand Representatives on your first level or other qualifications for payment on levels 3 to 6.

(c) Within 5 business days of the first engagement in any Business Development Activity for any other Direct Sales Company, you agree to notify the Company that you, your spouse, your Co-habitant, or any Person with a Beneficial Interest in your Brand Affiliate Account, is engaged in such Business Development Activity. You further agree that upon engaging in such Business Development Activity, you will no longer be eligible to receive Brand Representative Breakaway Bonuses on Brand Representative Levels 3 through 6 as set forth in the preceding paragraph. You further agree that you (i) will be liable to refund to the Company any such Brand Representative Breakaway Bonuses paid to you during any period following your engagement in any such Business Development Activity whether or not you provide the notice to the Company as required by

this paragraph (c), and (ii) the Company will have the right to recover any such amount by offsetting such liability against any other Bonuses, past, present or future, that may be payable to you under the Sales Performance Program. Failure to notify the Company of your engagement in any Business Development Activity for any other Direct Sales Company will be considered a violation of these Policies and Procedures and may result in other action being taken by the Company, including termination of your Brand Affiliate Account.

2.3 Confidential Information

As a result of your position as a Brand Affiliate, you have access to Confidential Information that you acknowledge to be proprietary, highly sensitive and valuable to the Company's business, which information is available to you solely and exclusively for purposes of furthering the sale of Company Products and prospecting, training and sponsoring third parties who wish to become Brand Affiliates, and to further build and promote your business. You and the Company agree and acknowledge that, but for your agreement of confidentiality and nondisclosure, the Company would not make Confidential Information available to you. During any term of the Brand Affiliate Agreement, and for a period of four years after the termination or expiration of the Brand Affiliate Agreement, you will not, for any reason, on your own behalf, or on behalf of any other Person:

- Disclose any Confidential Information related to or contained in the Network to any third party directly or indirectly;
- Disclose, directly or indirectly, the password or other access code to the Network;
- Use the Confidential Information to compete with the Company, or for any purpose other than promoting the Company; or
- Use or disclose to any Person any Confidential Information related to or contained in the Network that was obtained while your Brand Affiliate Agreement was in effect.

Upon non-renewal, resignation or termination of your Brand Affiliate Account, you will promptly destroy or return to the Company all Confidential Information. The obligations of this Section 2.3 will survive the termination or expiration of the Brand Affiliate Agreement.

2.4 Confidentiality of Brand Affiliate Account Information

As a result of your position as a Brand Affiliate, you may, at the sole discretion of the Company, be provided access to information about other Brand Affiliate Accounts and their Teams for the sole purpose of allowing you to provide business support to these Brand Affiliate Accounts and their Teams. This information is highly

confidential and you may not disclose information about a Brand Affiliate Account and his Team to other Brand Affiliates or to any other party. By accessing such information, you expressly agree to these restrictions and acknowledge that, but for your agreement of confidentiality and nondisclosure, the Company would not make such information about other Brand Affiliate Accounts and their Teams available to you.

2.5 Non-Disparagement

In consideration of the Company's recognition, Bonuses, and other compensation that you receive as a Brand Affiliate, you will not disparage the Company, or any other company or person, including but not limited to other Brand Affiliates, the Company's Products, the Sales Performance Program, the Policies and Procedures or Company employees. Disparagement may result in termination of your Brand Affiliate Account.

2.6 Remedies

You acknowledge that the Company would suffer irreparable harm as a result of any unauthorized disclosure or use of Confidential Information, including the Network, or recruiting current Brand Affiliates for another Direct Sales Company in violation of Section 2.1 of this Chapter 5, and that monetary damages are insufficient to compensate the Company for such harm. Therefore, if you are in breach of any of the requirements of this Chapter 5, the Company is entitled to an injunction or temporary restraining order without prior notice to you, restraining any unauthorized disclosure or use of Confidential Information, which relief may be in addition to any other available legal remedy, including damages. In any such action, if the Company prevails, you agree that you will reimburse the Company for its costs and reasonable attorneys' fees incurred in connection with taking the necessary legal action. As to the Company, you waive all bonding requirements otherwise applicable to a temporary restraining order and/or Injunction.

2.7 Enforceability

In the event that any provision of this Chapter 5 should ever be deemed or adjudged by a court of competent jurisdiction or an arbitrator with proper jurisdiction, to exceed the limitations permitted by applicable law, then the remaining provisions will nevertheless be valid and enforceable to the maximum extent allowable as determined by such court or arbitrator, and such provisions will be reformed to the maximum allowable limitations as determined by such court or arbitrator. The remainder of the prohibitions and protections in this Chapter 5 will remain in full force and effect.

Chapter 6. Enforcement of Contract

1 The Contract

You agree that the relationship between you and the Company is based entirely on the written Contract. The Contract may be amended by the Company as provided in these Policies and Procedures. You may not amend the Contract unless the amendment is in writing and signed by you and a legally authorized representative of the Company. Neither you nor the Company may claim that the Contract (i) has been altered or amended by any practice or course of dealing or course of action, (ii) has been modified or amended verbally by an officer or employee of the Company, or (iii) that there is a quasi-contract or an implied in fact contract between you and the Company.

2 Acts of Participants in a Brand Affiliate Account

The acts of any Participant, including a spouse, any partner or agent of a Brand Affiliate will be considered to be the acts of the Brand Affiliate Account and subject to the terms and conditions of the Contract.

3 Procedures for Investigation, Discipline and Termination

3.1 Reports of Alleged Violations

All reports of violations must be in writing and sent to the attention of the Company's Brand Affiliate Compliance Review Committee ("CRC") by an individual who has personal knowledge of the alleged violation. The Company may also investigate an alleged violation of which it becomes aware of through its own independent resources or internal investigations. The Company may take action on its internal investigations at any time and is not bound by the time limits set forth in Section 3.2 of this Chapter 6.

3.2 Time Limit for Reports of Violations

IN ORDER TO PREVENT STALE CLAIMS FROM DISRUPTING THE BUSINESS ACTIVITIES OF BRAND AFFILIATE ACCOUNTS AND THE COMPANY, THE COMPANY WILL NOT TAKE ACTION ON ANY ALLEGED VIOLATION OF THE TERMS AND CONDITIONS OF THE

CONTRACT NOT SUBMITTED IN WRITING TO THE COMPANY'S CRC, WITHIN TWO YEARS OF THE FIRST OCCURRENCE OF THE ALLEGED VIOLATION. ALLEGED VIOLATIONS WILL BE REFERRED TO AS "DISPUTES," WHICH IS FURTHER DEFINED IN THE GLOSSARY OF DEFINED IN SECTION 3 OF CHAPTER 7.

3.3 Balance of Rights of Privacy

The Company's investigative procedures and Dispute resolution process is intended to balance your rights of privacy and the rights of other Brand Affiliates and the rights of the Company. Therefore, until the Dispute has been submitted to arbitration, all information and evidence received by the Company will be released only to you and other Brand Affiliates involved in the Dispute as the Company deems necessary. Before releasing any information, the Company will consider (i) the complexity of the Dispute; (ii) the duty to balance privacy rights and disclosure obligations. If the Dispute is referred to arbitration, all information and evidence will be made available in accordance with the rules and procedures for arbitration of Disputes described in Chapter 7.

3.4 Procedure

Your rights under the Contract depend on you meeting all of your obligations under the Contract. If the Company determines that you have breached the terms of the Contract, then based on the nature of the Dispute, the Company, in its sole discretion, may proceed as follows: (i) immediately terminate your Brand Affiliate Account or take any other appropriate action as provided in Section 3.7 of this Chapter 6; (ii) proceed directly to arbitration in accordance with Chapter 7, or (iii) process the alleged Dispute according to the following procedures:

(a) Written Notice. You will receive written notice from the Company that you are or may be in violation of the Contract.

(b) Responses and Company Prohibitions. You will have 10 business days from the date of the written notice during which you may present in writing all the information that you consider relevant to the alleged Dispute. You may provide information about individuals that have relevant information, together with their names and addresses, other appropriate contact information, and copies of all relevant documents. If you fail to respond to the written notice or fail to provide all relevant facts and information, the Company may take action that it deems appropriate. The Company has the right to prohibit the activities of your Brand Affiliate Account (placing Product orders, sponsoring, receiving Bonuses, etc.) from the time the written notice is sent you until a final decision issued.

(c) CRC. The Company will review any information submitted by you within the 10-day period or by collateral sources and any information that the Company has independently discovered. The CRC will make a final decision regarding the Dispute and the action that the Company will take, if any, and will send you a copy of the decision of the CRC. The Company may, at its sole option, send a copy of the decision of the CRC to other interested parties.

3.5 Brand Affiliate Compliance Appeals Committee (CAC)

If the Company takes immediate action as provided in Section 3.7 of this Chapter 6, or the CRC has issued a decision regarding the Dispute, then you will have 10 business days from the date of the written notice to submit in writing your appeal to the CAC. Your written notice should include a description of your objection to the Company's immediate action or the CRC decision. Within 90 days of receipt of your written notice, the CAC will review your appeal and provide written notice (i) of its final decision, (ii) that its review will require additional time, or (iii) that the matter should proceed directly to arbitration under Chapter 7. If the CAC has decided that the matter should proceed directly to arbitration, and you do not desire to participate in the arbitration, then you will still be bound by the decision in the arbitration. When the CAC has made a final decision, it will send you written notice and you will have 60 days from the date of the CAC decision to request arbitration of the CAC decision.

3.6 Company Actions for Breach of Contract

Once the Company determines that a breach of the Contract has occurred, the Company may, in its sole discretion, which shall be based on objective grounds and not discriminatory, terminate your Contract. In addition to, or in lieu of terminating your Contract, the Company may take any other action it deems appropriate, including any or all of the following (which shall be determined based on the type of contractual breach):

(a) Notify you in writing of the Company's concerns and of the Company's intent to discontinue your rights under the Contract if your non-performance continues;

(b) Suspend your rights under the Contract;

(c) Monitor your future performance over a specified period of time;

(d) Identify specific actions you must take to correct your non-performance and require you to provide the Company with a written description of what you intend to do to meet your Contractual obligations;

(e) Stop performing the Company's obligations under the Contract and suspend your privileges under the Contract, including, without limitation, terminating or suspending your right to receive awards, terminating your right to be recognized at corporate events or in corporate media (publications, videos, etc.), terminating your right to participate in Company sponsored events or Brand Affiliate sponsored events, terminating your right to place orders for Company Products, terminating your right to receive promotions within the Sales Performance Program, or terminating your right to participate as an International Sponsor; reducing your pin title and suspending and/or withholding permanently your right to receive Bonuses on volumes on one or more levels of your Team in accordance with the provisions stated in Section 7.6 of Chapter 2; terminating your status or eligibility to be recognized and compensated as a "Brand Representative" under the Sales Performance Program;

(f) Reduce the payment of all or any part of your Bonuses you have earned from sales made by you or all or any part of your Team in accordance with the provisions stated in Section 7.6 of Chapter 2;

(g) Reassign all or part of your Team to a different Sponsor;

(h) Recover from your Brand Affiliate Account any reasonable damages caused by the breach;

(l) Take any action that the Company deems appropriate to protect the Company and its Network;
and

(j) Seek injunctive relief or any other remedies available by law.

3.7 Immediate Action

If the Company determines, in its sole discretion, that a Dispute requires immediate action, or the Company has previously notified you that it will take immediate action for violations or actions similar to those described in such notice, then the Company may take any immediate action or remedy that it deems appropriate, including termination of your Brand Affiliate Account, or your right to receive any Bonuses, or to place orders for Company Products. The Company will provide you with written notice of its action. You will have 10 business days to appeal the Company's action as provided in this Chapter 6.

3.8 Remedies

The Company reserves the right, at its sole discretion, to exercise any remedy available in this Chapter 6. Any failure or delay by the Company in exercising such remedies will not operate as a waiver of such remedies.

3.9 Termination of Your Contract

(a) Subject to the conditions of this Section 3.9 of Chapter 6, (i) you may terminate your Brand Affiliate Account at any time²⁹, and without incurring any costs or penalty due to such termination, by providing the Company with a signed written notice of termination; (ii) the Company may terminate your Brand Affiliate Account as provided in this Chapter 6; and (iii) the Company may terminate your Brand Affiliate Account without notice if you have not engaged in any Business Activity on your account for a period of 12 or more consecutive months³⁰. **Please see the References in this paragraph regarding specific rights that you may have regarding termination and recovery of monies paid to the Company.**

(b) If you terminate your Brand Affiliate Account, then termination becomes effective on whichever is later: (i) the date the Company receives your written notice of termination, (ii) the date specified in your written notice.

²⁹ You have the right within 14 days of submitting the Brand Affiliate Agreement to cancel it with immediate effect by giving written notice to the Company in which case you have the right (*the period of time may be different depending on the Authorized Market—please see the end of this Reference for market specific time periods*):

- (i) To recover any monies which you have paid to the Company in accordance with the provisions of this selling system and this Agreement; and
- (ii) To return to Nu Skin Local any goods which you have purchased within that period under this selling system and which remain unsold provided that such unsold goods remain in the condition which they were in at the time of purchase (in resalable condition) and to recover any monies paid in respect of such goods; and
- (iii) To cancel any services which you have ordered within that period under this selling system and to recover any monies paid in respect of such services not yet supplied to you.

In order to recover any monies under (i) or (iii) above you must, within 14 days of entering into this Agreement, give Nu Skin Local written notice requesting the repayment of such monies and Nu Skin shall repay you such monies as you may be legally entitled to recover within a reasonable period of time after the date of receipt of such notice (*Italy requires repayment within 30 days*).

Russia and Ukraine: Compensation may be exercised only in favor of the buyer.

In order to recover monies paid for goods under (ii) above you must deliver any goods (not already held by Nu Skin Local) which you wish to return within 21 days of sending your notice of termination to Nu Skin Local. You shall bear the cost of such delivery. The monies paid in respect of those goods are payable to you on delivery of the goods, or forthwith if the goods have not yet been delivered to you. The Company is not entitled to make a handling charge in respect of goods returned under (ii) above or services cancelled under (iii) above.

*Generally, you have 14 days to exercise your rights. However, in **Russia**, the period is 7 days; in **Ukraine**, the period is 7 days; and in **Switzerland**, the notice of termination is effective upon receipt.*

³⁰ **France:** The Company will notify the Brand Affiliate 30 days prior to terminating its Brand Affiliate Account if the Brand Affiliate has not engaged in any Business Activity for a period of 12 or more consecutive months.

(c) Termination of your Brand Affiliate Account results in the loss of all rights and benefits as a Brand Affiliate, including the permanent loss of your Team. After your Brand Affiliate Account has been terminated, whether by you or the Company, you may apply to become a Brand Affiliate again by submitting to the Company a new Brand Affiliate Agreement once you have satisfied the waiting period set forth in Chapter 1, Section 3.3 of these Policies and Procedures. The requirement that you must submit a new Brand Affiliate Agreement is mandatory regardless of whether you are applying to be a Brand Affiliate under your former Sponsor or a new Sponsor.

(d) Upon termination of a Brand Affiliate Account for whatever reason, if there is any pending investigation of, and/or unresolved legal issue related to the Brand Affiliate Account, which includes any alleged breach or actual breach of the Contract, then the Team may not roll up until all pending investigations and/or legal issues have been resolved by the Company and all penalties have been fully satisfied.

(e) The obligations of the Contract described in Chapter 5 will survive the cancellation, termination or expiration of the Contract. Any other provisions, or parts thereof, which, by their nature, should survive cancellation, termination, or expiration will also survive for the specified duration.

Chapter 7. Arbitration

1 What is Mandatory Arbitration

In order to expedite the resolution of all Disputes, the Company has instituted a mandatory arbitration procedure. Arbitration is the referral of a Dispute to an impartial third party selected by you, the Company and any other Brand Affiliates involved in the Dispute. An arbitrator acts as a judge, listens to the parties' evidence, and renders a binding decision. The arbitrator's decision is a judgment that is enforceable in a court of law. The object of arbitration is the final disposition of differences of the parties in a faster, less expensive, and perhaps less formal manner than is available in ordinary court proceedings.

2 Arbitration is Mandatory and Binding as to all Disputes

YOU AND THE COMPANY AGREE THAT MANDATORY AND BINDING ARBITRATION IS THE SOLE MEANS TO RESOLVE ANY AND ALL DISPUTES. YOU WAIVE ALL RIGHTS TO JURY OR COURT TRIALS TO RESOLVE A DISPUTE. THE ARBITRATION IS FINAL AND THE DECISION CANNOT BE APPEALED. THE STATE OF UTAH, IN THE UNITED STATES OF AMERICA, WILL BE THE EXCLUSIVE VENUE FOR ARBITRATION OF ALL DISPUTES.

3 Definition of a Dispute

A "Dispute" means "ANY AND ALL PAST, PRESENT OR FUTURE CLAIMS, DISPUTES, CAUSES OF ACTION OR COMPLAINTS, WHETHER BASED IN CONTRACT, TORT, STATUTE, LAW, PRODUCT LIABILITY, EQUITY, OR ANY OTHER CAUSE OF ACTION, (I) ARISING UNDER OR RELATED TO THIS CONTRACT, (II) BETWEEN YOU AND OTHER BRAND AFFILIATES ARISING OUT OF OR RELATED TO A BRAND AFFILIATE ACCOUNT, OR YOUR BUSINESS RELATIONSHIPS AS INDEPENDENT CONTRACTORS OF THE COMPANY, (III) BETWEEN YOU AND THE COMPANY, (IV) RELATED TO THE COMPANY OR ITS PAST OR PRESENT AFFILIATED ENTITIES, THEIR OWNERS, DIRECTORS, OFFICERS, EMPLOYEES, INVESTORS, OR VENDORS, (V) RELATED TO THE PRODUCTS, (VI) REGARDING THE COMPANY'S RESOLUTION OF ANY OTHER MATTER THAT IMPACTS YOUR BRAND AFFILIATE ACCOUNT, OR THAT ARISES OUT OF OR IS RELATED TO THE COMPANY'S BUSINESS,

INCLUDING YOUR DISAGREEMENT WITH THE COMPANY’S DISCIPLINARY ACTIONS OR INTERPRETATION OF THE CONTRACT.”

4 Mediation

Mediation is a process whereby a neutral third party attempts to resolve a Dispute between contending parties. The object of the mediator is to increase the parties’ mutual understanding of the Dispute and persuade them to adjust their positions towards each other and hopefully reconcile the Dispute. If all the parties that participated in the CRC proceeding agree to mediation, then the Company will facilitate a mediation that will be held in Salt Lake City, Utah, USA at the offices of the Company’s outside counsel. The mediation will be conducted in the English language. All fees and costs of the mediation will be borne equally by the parties in the mediation. If not all the parties agree to the mediation, then the Dispute will submitted to arbitration as provided in this Chapter 7.

5 Request for Arbitration

For easy reference, all parties that participated in the CAC proceeding, and that will participate in the arbitration, including the Company, may be referred to as “**Participants**” in this Chapter 7. Within 60 days from the date of the CAC’ decision, any Participant, who is not satisfied with the CAC’ decision, will notify, in writing, all the other Participants in the CAC proceeding that the Participant requests that the Dispute be referred to arbitration before a neutral third party arbitrator (“**Petition for Arbitration**”). Failure to submit a timely Petition for Arbitration will constitute acceptance of the CAC decision and the Participant agrees to abide by the terms of the decision. Within a reasonable time after receipt of the Petition for Arbitration, the Company, through its outside counsel, will contact all the Participants regarding an arbitration date and provide a list of potential arbitrators.

6 Arbitration Procedure

6.1 Rules of Arbitration; Location

The arbitration will be conducted by a professional arbitrator that has been agreed to by the Participants. The arbitration will be conducted in accordance with the Utah Uniform Arbitration Act. The arbitration will be held Salt Lake City, Utah, USA, in the offices of Company’s outside counsel.

6.2 Discovery

The arbitrator will have the discretion to order a pre-arbitration exchange of information by the Participants, including but not limited to, production of requested documents, exchange of summaries of testimony of proposed witnesses, and the depositions of witnesses and the Participants. Additionally, subject to the approval of the selected arbitrator, the Participants may submit a pre-arbitration brief outlining the legal causes of action and factual background.

6.3 Date of Arbitration

Unless all the Participants agree to extend the date of the arbitration, the arbitration will take place no later than six months after the date of the Petition for Arbitration.

6.4 Language

The arbitration will be conducted in the English language, but at the request and expense of the requesting Participant, documents and testimonies will be translated into the requesting Participant's preferred language.

6.5 No Class Actions

No Dispute will be adjudicated, in arbitration or any other judicial proceeding, as a class action.

6.6 Permitted Attendees

Each Participant in the arbitration is limited to the attendance of the Participant, those individuals appearing on the Participant's Brand Affiliate Agreement, and no more than two attorneys per Participant.

6.7 Fees and Expenses of Arbitrator

All fees and expenses of the arbitrator will be borne equally by the Participants in the arbitration.

6.8 Awards

(a) The arbitration will be final and binding. It will be a full resolution of all claims and disputes between the Participants in the arbitration. Judgment upon the award rendered by the arbitrator may be entered in any court within the state of Utah, USA. All upline Brand Affiliates and Teams of the Participants will be bound by the final arbitration award.

(b) Any award by the arbitrator will be in writing and based on the application of the strict rules of law to the facts before the arbitrator. The arbitrator is authorized to award a Participant any sums that are deemed proper for the time, expense, and trouble of arbitration including arbitration fees and attorney's fees. Punitive damages, however, will not be allowed in any Dispute. **NEITHER ANY PARTICIPANT NOR THE COMPANY, NOR ANY OF THE COMPANY'S RELATED ENTITIES, OFFICERS, DIRECTORS, EMPLOYEES, INVESTORS, OR VENDORS, WILL HAVE ANY LIABILITY FOR ANY PUNITIVE, INCIDENTAL, CONSEQUENTIAL, SPECIAL OR INDIRECT DAMAGES, INCLUDING LOSS OF FUTURE REVENUE OR INCOME, OR LOSS OF BUSINESS REPUTATION OR OPPORTUNITY RELATING TO THE BREACH OR ALLEGED BREACH OF THE CONTRACT OR FOR ANY ACT, OMISSION, OR OTHER CONDUCT ARISING OUT OF THE PARTICIPANT'S STATUS AS AN INDEPENDENT CONTRACTOR AND BRAND AFFILIATE OF THE COMPANY'S PRODUCTS.**

6.9 Confidentiality

All arbitration proceedings will be closed to the public and confidential. Except as may be required by law and the Company's use of an arbitrator's award as precedence for deciding future Disputes, neither a Participant nor the arbitrator may disclose the existence, content, or results of any arbitration without the prior written consent of all the Participants.

6.10 Enforcement of Award; Injunctive Relief

Notwithstanding this arbitration policy, any Participant may apply to a court of competent jurisdiction in the county and state of Utah, USA, or in any other jurisdiction as necessary (i) to enforce an arbitration award or the injunctive relief granted by an arbitrator, or (ii) to seek a temporary restraining order, preliminary injunction, or other injunctive relief before, during the pendency of, or after a decision in any arbitration proceeding. The institution of any action in a court for equitable relief, or to enforce an arbitration award or order, will not constitute a waiver of the obligation of any Participant to submit any Dispute to arbitration.

6.11 Survival

Your agreement to arbitrate will survive any termination or expiration of the Contract or any other agreements between you and the Company.

7 Third Party Claims

In order to protect the Company, its assets, and its reputation from claims or disputes created by outside (non-Brand Affiliate) third parties, the Company requires the following: if any Brand Affiliate is charged with any infringement of any proprietary right of any outside third party (who is not a Brand Affiliate) arising from any of the Company's proprietary assets, or if the Brand Affiliate becomes the subject of any claim or suit related to that Brand Affiliate's business-related conduct or any other action that directly or indirectly negatively affects or puts the Company, its reputation, or any of its tangible or intangible assets at risk, the affected Brand Affiliate will immediately notify the Company. The Company may, at its own expense and upon reasonable notice, take whatever action it deems necessary (including, but not limited to, controlling any litigation or settlement discussion related thereto) to protect itself, its reputation, and its tangible and intangible property. The Brand Affiliate will take no action related to that claim and suit, unless the Company consents, which consent will not unreasonably be withheld.

Chapter 8. General Terms

1 General Terms

1.1 Contract Changes

The Company expressly reserves the right to make any modifications to the Contract upon 30 days notice by publication on the Company's websites, normal channels of communication with Brand Affiliates, or as provided in Section 1.6 of this Chapter 8. You agree that 30 days after such notice, any modification becomes effective and is automatically incorporated into the Contract between you and the Company as an effective and binding provision. By continuing to act as a Brand Affiliate, engaging in any Business Activity, or accepting any Bonus after the modifications have become effective, you acknowledge acceptance of the new Contract terms. If you do not agree to these modifications, you may elect to terminate your Brand Affiliate Account in accordance with Section 4.4 in Chapter 1.

1.2 Waivers and Exceptions

The Company reserves the right, in its sole discretion, to waive a breach of, or make an exception to, any provision of the Contract. Any waiver by the Company of a breach of any provision of the Contract or any exception made by the Company of any provision of the Contract must be in writing and will not be construed as a waiver of any subsequent or additional breach or an exception for any other Person. Any right or prerogative of the Company under the Contract may be exercised at the Company's sole discretion. Any exception made by the Company, or any failure or delay by the Company in exercising any right or prerogative under the Contract will not operate as a future exception or waiver of that right or prerogative.

1.3 Integrated Contract

The Contract is the final expression of the understanding and agreement between you and the Company concerning all matters touched upon in the Contract and supersedes all prior and contemporaneous agreements of understanding (both oral and written) between the parties. The Contract invalidates all prior notes, memoranda, demonstrations, discussions and descriptions relating to the subject matter of the Contract. The Contract may not be altered or amended except as provided in these Policies and Procedures. The existence of the Contract may not be contradicted by evidence of any alleged prior contemporaneous oral or

written agreement.

Should any discrepancy exist between the terms of the Contract and verbal representations made to you by any Company employee or another Brand Affiliate, the express written terms and requirements of the Contract will prevail.

1.4 Severability

Any provision of the Contract that is prohibited, judicially invalidated, or otherwise rendered unenforceable in any jurisdiction is ineffective only to the extent of the prohibition, invalidation, or unenforceability in that jurisdiction, and only within that jurisdiction. Any prohibited, judicially invalidated or unenforceable provision of the Contract will not invalidate or render unenforceable any other provision of the Contract, nor will that provision of the Contract be invalidated or rendered unenforceable in any other jurisdiction.

1.5 Governing Law/Jurisdiction

Utah, USA will be the exclusive venue for arbitration or any other resolution of any Disputes. The place of origin of the Contract is the State of Utah, USA, and the Contract will be governed by, construed in accordance with, and interpreted pursuant to the laws of the State of Utah, USA, without giving effect to its rules regarding choice of laws. The exclusive venue for any and all Disputes, including the validity of provisions regarding arbitration, place of venue, and jurisdiction, will be in Salt Lake County, Utah, USA. You consent to the personal jurisdiction of any court within the State of Utah, USA and waive any objection to improper venue. You waive to any privilege of jurisdiction you may benefit under your resident market laws.

1.6 Notices

Unless otherwise provided in the Contract, any notice or other communications requested or permitted to be given under the Contract will be in writing and will be delivered personally, transmitted by facsimile or sent by first class, certified (or registered) or express mail, postage prepaid. Unless otherwise provided in the Contract, notices will be deemed given when delivered personally, or if transmitted by facsimile, one day after the date of that facsimile, or if mailed, five days after the date of mailing to the address of the applicable Nu Skin Local to the attention of the Legal Department or to the Brand Affiliate's address as provided on the Brand Affiliate Agreement, unless notice of an address change has been received by the Company.

1.7 Successors and Claims

The Contract will be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns.

1.8 Headings

The headings in the Contract are for convenience of reference only and will not limit or otherwise affect any of the terms or provisions of the Contract.

1.9 Internal References

All references to Sections or Chapters herein refer to Sections or Chapters of these Policies and Procedures unless otherwise indicated.

1.10 Plurality and Gender

All words will be deemed to include the plural as well as the singular and to include all genders.

1.11 Translations

In the event that any discrepancies exist between the English version of the Contract and any translation thereof, the English version will be controlling.

Addendum A – Glossary of Defined Terms

ADR (Automatic Delivery Rewards) Program

Optional program available in some Authorized Countries allowing Brand Affiliates to place a standing order with the Company shipped to the Brand Affiliate on a monthly basis.

Advertising Material

Any electronic, printed, oral presentation or other material used in the offer or sale of Products, recruitment of prospective Brand Affiliates, or training of Brand Affiliates, which makes reference to the Company, the Products, the Sales Performance Program, or its trade names or logos, and may include Personalized Advertising Material.

Authorized Market

Any market designated in writing by the Company as officially opened for business for all Brand Affiliates.

Beneficial Interest

As to Brand Affiliate Accounts:

Any interest whatsoever, whether it is direct or indirect, including but not limited to any ownership interest, rights to present or future benefits, financial or otherwise, rights to go on Company sponsored trips and other events, rights to purchase Products at wholesale prices, recognition of any type or other tangible or intangible benefits associated with a Brand Affiliate Account.

An individual has a Beneficial Interest in the Brand Affiliate Account of a spouse or Co-habitant.

If a Person is or should be listed on the Business Entity Form of a Business Entity he is considered to have a Beneficial Interest in such Business Entity's Brand Affiliate Account. Any individual with a Beneficial Interest in a Business Entity will be deemed to have Beneficial Interest in the Brand Affiliate Account.

As to a Direct Sales Company:

Any interest whatsoever, whether it is direct or indirect, including but not limited to any ownership interest, rights to present or future benefits, financial or otherwise, rights to go on Direct Sales Company sponsored trips and other events, rights to purchase the products of a Direct Sales Company at wholesale prices, recognition of any type or other tangible or intangible benefits associated with a distributorship of a Direct Sales Company. An individual has a Beneficial Interest in a Direct Sales Company distributorship of (i) a spouse or Co-habitant, or (ii) a Business Entity if the individual has a Beneficial Interest in the Business Entity.

Bonus

Compensation paid by the Company to a Brand Affiliate based on the volume of Products sold by a Brand Affiliate, his Team, and breakaway Brand Representatives upon meeting all requirements as set forth in the Sales Performance Program. Nu Skin Local has been assigned the right to pay Bonuses to Brand Affiliates in the Resident Market.

Brand Affiliate

An independent contractor authorized by the Company under the Contract to market the Products, recruit other Brand Affiliates, and receive Bonuses in accordance with the requirements of the Sales Performance Program. A Brand Affiliate's relationship to the Company is governed by the Contract.

Brand Affiliate Account

The Brand Affiliate account created when either an individual or a Business Entity enters into a contractual relationship with the Company.

Brand Affiliate Agreement

The Brand Affiliate Agreement means the Brand Affiliate Agreement and International Sponsor Agreement (including the Mandatory and Binding Arbitration Agreement and Miscellaneous Provisions), these Policies and Procedures, the Sales Performance Program, and materials pertaining to optional programs, as each may be amended, and are incorporated herein by reference.

Brand Affiliate Organization

Any organization established by a Brand Affiliate that offers sales support, motivational or training material, website subscriptions, Business Support Materials and Services, training courses, recognition events, leads or other business promotion tools to a specific group of affiliated Brand Affiliates.

Brand Representative

A Brand Affiliate who has completed the formal qualification process outlined in the Sales Performance Program. Brand Representatives break away from their Sponsor's group and their volume does not count towards their Sponsor's volume totals or maintenance requirements but the Sponsor continues to receive breakaway Bonuses on the group as defined in the Sales Performance Program. Please refer to the Sales Performance Program for more details.

Business Activity

Any activity that benefits, promotes or assists the business of a Brand Affiliate Account, including signing a Brand

Affiliate Agreement, purchasing Products from or returning Products to the Company, sponsoring and/or recruiting new Brand Affiliates, use of credit cards, shipping services, or any other activities that the Company, in its sole discretion, determines to be a material promotion of the Company's business.

Business Development Activity

Any activity that benefits, promotes, assists, or supports in any way the business, development, sales, or sponsorship of another Direct Sales Company, including but not limited to, selling products or services, promoting the business opportunity, appearing on behalf of the Direct Sales Company or one of its representatives, allowing your name to be used to market the Direct Sales Company, its products, services or opportunity, sponsoring or recruiting on behalf of the Direct Sales Company, acting as a member of the board of directors, as an officer, or a representative or distributor of the Direct Sales Company, an ownership interest, or any other beneficial interest, whether the interest is direct or indirect.

Business Entity

Any business entity having legal capacity, such as a corporation, partnership, limited liability company, trust, or other form of business organization legally formed under the laws of the jurisdiction in which it was organized.

Business Entity Form

A supplemental document considered part of the Brand Affiliate Agreement. The Business Entity Form must be completed and signed by a Business Entity applying to become a Brand Affiliate, as well as each Participant in the Business Entity. The Business Entity Form must list all Persons who are partners, shareholders, principals, officers, directors, members or anyone else with a Beneficial Interest in the Business Entity.

Business Support Materials

Any electronic, printed, audio or video presentation or other material used in the offer or sale of Products, recruitment of prospective Brand Affiliates or training of Brand Affiliates, which makes reference to the Company, its Products, the Sales Performance Program or its trade names.

Business Support Materials and Services

This term is used to refer to Business Support Materials and Business Support Services together.

Business Support Services

Any services or business tools supporting the offer or sale of the Company's Products, recruitment of prospective Brand Affiliates, or the training of Brand Affiliates.

Co-habitant

A person who is living with a Brand Affiliate as if a spouse of the Brand Affiliate, but is not legally married.

Commissionable Sales Value

A currency value associated with each Product used to determine Bonuses under the Sales Performance Program.

Company

Nu Skin or Company means NSI and its affiliated entities.

Company Approved Business Support Materials

Marketing materials designated in writing by the Company as approved for use in specific countries.

Confidential Information

All private, confidential and/or proprietary information disclosed to or discovered by you regarding the Company including, without limitation, intellectual property rights, trade secrets, the Network, personal information, sales volumes and genealogy, manuals, protocols, policies, procedures, marketing, and strategic information, computer software, training materials, nonpublic financial information, and any copies, notes or abstracts of any such information, or any other information that the Company considers proprietary, highly sensitive, or valuable to its business.

Contract

The agreement between a Brand Affiliate and the Company composed of the Brand Affiliate Agreement, Business Entity Forms and the Resident Market Product Purchase Agreement. The Contract is the complete and only agreement between the Company and a Brand Affiliate.

Convention

A Convention is a Company-approved trade show relating directly to the Company business and during which Brand Representatives may rent a booth or set up an exhibit.

CAC

Brand Affiliate Compliance Appeals Committee whose duties are described in Chapter 6.

CRC

Brand Affiliate Compliance Review Committee whose duties are described in Chapter 6.

Data Protection Authority

Any representative or agent of the government who has the authority to enforce local data privacy and security laws.

Data Subject

A natural person, in this case, a Brand Affiliate or a customer, whose Information is Processed pursuant to the Nu Skin Privacy Policy.

Direct Sales Company

A company that uses a sales force of independent contractors who sell products and services and that compensates the independent contractors through a single-level or multi-level compensation plan for (i) their own sales, and/or (ii) the sales of other independent contractors who have signed up under the independent contractors to distribute the same products and services.

Dispute

Defined in Section 3 of Chapter 7.

Executive Brand Director Internet Marketing Site

A website that is (i) owned, operated, or containing material provided by a Brand Affiliate whose current pin title is an Executive Brand Director or higher, and (ii) properly registered with the Company and subject to a current Notice of Registration.

Information

All data Processed by the Company or a Brand Affiliate pursuant to Subsections 2.1 and 2.2 of these Policies and Procedures, including Personal Data and Sensitive Data.

International Sponsor

A Brand Affiliate in good standing, authorized under an International Sponsor Agreement to act as a Sponsor in an Authorized Market outside the market, territory, or other political jurisdiction in which that Brand Affiliate first established a Brand Affiliate Account with the Company.

Internet Marketing Materials

Marketing materials concerning the Company, its Products, or the Sales Performance Program/income opportunity that have not been produced by the Company and approved for posting on personal blogs, Facebook pages and social networking sites.

Internet Marketing Site

An “Internet Marketing Site” is any a location on the Web that is (a) used primarily (or to which a significant portion is used) to post or communicate information about the Company, its Products, or the Sales Performance Program/income opportunity, or (b) that contains “Internet Marketing Materials.”

License Agreement

The agreement between the Company and an Executive Brand Director that governs the Executive Brand Director’s right to use certain Company trademarks and trade names in Executive Brand Director Business Support Materials and Services and on the internet.

Network

The Brand Affiliate and customer network of the Company and all compilations of various lists describing that network or members thereof, including but not limited to, any and all contact or personal information collected by the Company regarding the Brand Affiliates and customers.

Non-Resident Market

An Authorized Market other than your Resident Market.

NSI

Nu Skin International, Inc. (NSI) is a United States corporation organized under the laws of the state of Utah, with its headquarters in Provo, Utah, United States of America.

Nu Skin Local

The affiliated company of the Company operating in your Resident Market and who is a party to your Brand Affiliate Agreement. Nu Skin Locals are identified in Section 1.1 of Chapter 1 of these Policies and Procedures.

Participant

Any Person who has a Beneficial Interest in a Business Entity or Brand Affiliate Account.

Person

An individual or Business Entity.

Personalized Advertising Material

Business cards, letterhead, stationery, envelopes, note pads, self-stick labels, name badges or Direct Selling Association cards imprinted with the Company names or logos and a Brand Affiliate’s name, address, telephone

number and other personal contact information.

Personal Data

Any Information relating to an identified or identifiable natural person. An identifiable natural person is one who can be identified, directly or indirectly, in particular by reference to an identifier such as a name, an identification number, location data, an online identifier or to one or more factors specific to the physical, physiological, genetic, mental, economic, cultural, or social identity of that natural person.

Policies and Procedures

The policies governing how a Brand Affiliate is to conduct his business as set forth in this document (including supplemental policies) and defining the rights and relationships of the parties.

Primary Participant

Participant of the Business Entity in charge of the daily management of the Business Entity and who is designated as the only person authorized to legally represent the Business Entity with the Company.

Process or Processing:

Any operation or set of operations which is performed by Brand Affiliate on Information or on sets of Information, whether or not by automated means, such as collection, recording, organization, structuring, storage, adaptation or alteration, retrieval, consultation, use, disclosure by transmission, dissemination or otherwise making available, alignment or combination, restriction, erasure, or destruction.

Products

The products and services of the Company that are sold through Nu Skin Local in the individual Authorized Countries.

Provisional Brand Representative

Provisional Brand Representative is a Brand Representative who has not met Brand Representative Maintenance Requirements and has already used their grace month. Please refer to the Sales Performance Program for more details.

Qualifying Brand Representative

Qualifying Brand Representative (Q1, Q2) is a Brand Affiliate who has successfully passed their first month of Brand Representative qualification (called a LOI Month) and is now fully on track to qualifying as a Brand Representative for the Company. Please refer to the Sales Performance Program for more details.

Resident Market

If you are an individual, then it is the market, territory, or other political jurisdiction in which you are a lawful resident and whose market's Brand Affiliate Agreement you have executed. If you are a Business Entity, such as a corporation, partnership, limited liability company, or any other form of business organization, then it is the market, territory, or other political jurisdiction in which you are legally formed under the laws of your Resident Market and whose market's Brand Affiliate Agreement you have executed.

Sales Volume

A point system the Company uses to compare the relative value of Products across various currencies and markets. Each Product is assigned a specific amount of points of Sales Volume. Please see the Sales Performance Program for more details regarding Sales Volume and the calculation and payment of the different Bonuses.

Sensitive Data

Any Information revealing racial or ethnic origin, political opinions, religious or philosophical beliefs, or trade union membership, genetic data, biometric data, data concerning health or data concerning a natural person's sex life or sexual orientation, or Information relating to criminal convictions and offences.

Sponsor

A Brand Affiliate who personally recruits another Brand Affiliate or Preferred Customer to sign up in their Level 1 (Level 1 includes all accounts that are currently sponsored by a Brand Affiliate regardless of title). Please refer to the Sales Performance Program for more details.

Team

Your Team consists of your Group and all Groups on which you are eligible to be paid a Leading Bonus. Please see the Velocity by Nu Skin® Sales Performance Program for details on Groups and the Leading Bonus.

Unopened Market

Any market that is not an Authorized Market. Unopened Countries are exclusively reserved to Nu Skin. The list of Authorized Market is published on www.nuskin.com.

URL

A Uniform Resource Locator or web address.

Velocity by Nu Skin® Sales Performance Program (Sales Performance Program)

The specific plan utilized by the Company that outlines the details and requirements of the compensation structure for Brand Affiliates.

Addendum B – Policies for Executive Brand Director Business Support Materials and Services

1 Executive Brand Director Business Support Materials

1.1 Compliance with Law and Policies and Procedures

Executive Brand Director Business Support Materials must comply with these Policies and Procedures and with all applicable laws and regulations, including any intellectual property rights of other Persons. You bear full responsibility for the content of your Executive Brand Director Business Support Materials. The registration of your Executive Brand Director Business Support Materials is for tracking purposes only, and the Company has no obligation for ensuring that your Executive Brand Director Business Support Materials comply with applicable laws and regulations. The registration process is not legal advice from the Company and you are strongly advised to seek the advice of independent legal counsel with regard to the legality and regulatory compliance of your Executive Brand Director Business Support Materials.

1.2 Identification of Publisher

Executive Brand Director Business Support Materials must prominently indicate (a) that the materials are “Independent Brand Affiliate Produced,” and such other designation as may be required by the Company to identify the materials as Brand Affiliate-produced, and (b) the name and address of the Executive Brand Director publishing the Executive Brand Director Business Support Material. For example: “This was produced by John Doe, an independent Brand Affiliate of Nu Skin International, Inc., 75 West Center Street, Provo, Utah 84601, USA”. You may not state, suggest, or imply that the Executive Brand Director Business Support Materials were produced, approved, endorsed, offered, or recommended by the Company.

1.3 Use of Company-Produced Content

Executive Brand Director Business Support Materials may use Company-produced content such as pictures, videos, and descriptions of Products and the Sales Performance Program that have been designated by the Company as available for use in (i) Executive Brand Director Business Support Materials, and (ii) the Authorized Market you intend to use such materials. The use of any Company trademarks, trade names, slogans, or

copyrighted materials and any Company-produced content in Executive Brand Director Business Support Materials must comply with the terms set forth in the Business Support Materials Authorization Agreement. If you use Company-produced content, you must not alter the content and must clearly designate the Company's copyright in such content. The Company reserves the right to revoke the right to use any Company-produced materials at any time in its sole discretion.

2 Sale of Executive Brand Director Produced Business Support Materials and Services

2.1 Registration Required Prior to Sale

You must register the Executive Brand Director Business Support Materials and Services with the Company and receive a Notice of Registration in accordance with the provisions of Section 6 of this Chapter 3 prior to selling them to other Brand Affiliates.

2.2 Primary Focus is Selling Products

Your principal business focus must always be on the sale of Products for consumption. The sale of Business Support Materials and Services must not become a material profit center for you. The Company recommends that Executive Brand Director Business Support Materials and Services generally should be sold at cost, and must, in any event, be sold at reasonable prices. Consistent with this principal, you also may not offer any incentives to other Brand Affiliates in connection with any sale of Executive Brand Director Business Support Materials and Services to other Brand Affiliates and customers. For example, you cannot offer to pay a Bonus, directly or indirectly, to a Brand Affiliate for selling Executive Brand Director Business Support Materials and Services to other Brand Affiliates or customers or for referring a potential purchaser of Executive Brand Director Support Materials and Services to you.

2.3 No Required Purchases; No Sale to Prospective Brand Affiliates

You may not require any prospective Brand Affiliate to purchase Business Support Materials and Services as a precondition to signing up as a Brand Affiliate. You also may not state, suggest, or imply that

- Company or Executive Brand Director Business Support Materials and Services are required or necessary to join or succeed in the business;
- Company or Executive Brand Director Business Support Materials and Services are required or necessary to receive upline support and training;
- the Executive Brand Director Business Support Materials and Services were produced by the Company or are being offered or sold by the Company; or
- the Company approves, endorses, or recommends the Executive Brand Director Business Support Materials and Services.

You may not sell any Company or Executive Brand Director Business Support Materials and Services to a prospective Brand Affiliate before the prospective Brand Affiliate has submitted an application to become a Brand Affiliate to the Company.

2.4 Return Policy

In connection with the sale of Executive Brand Director Business Support Materials and Services, you must offer the same return policy that is offered by the Company for its Products and Business Support Materials. You must refund 100 percent of the purchase price within the first 30 days from the date of delivery, and thereafter 90 percent of the purchase price of the Executive Brand Director Business Support Materials and Services for the remainder of the 12 month period.

2.5 Disclosure Statement

You must provide a Business Support Materials Disclosure Statement to a Brand Affiliate before the first sale of Executive Brand Director Business Support Materials and Services to that Brand Affiliate. You may obtain a copy of the required Disclosure Statement from the Office website. You should regularly check the web site to ensure you have the most recent version of the Disclosure Statement. Delivery of a receipt in compliance with Section 2.6 below will satisfy the obligation set forth in this Section 2.5 if such receipt is delivered simultaneously with the purchase of the Executive Brand Director Business Support Materials and Services.

2.6 Receipt

You must provide a receipt for all purchases of Executive Brand Director Business Support Materials and Services. The receipt must comply with Section 6.3 of Chapter 2 and also include the following disclosure:

“You are not required to purchase any business support materials or services in order to become a Nu Skin Brand Affiliate.

These business support materials or services are produced and distributed by an independent Brand Affiliate of Nu Skin International, Inc. and not by Nu Skin International, Inc. Although some Brand Affiliates may have found these products and services to be helpful in their Nu Skin business, they are not required in order to be a Brand Affiliate and no success is guaranteed because you purchase them. Your refusal to purchase these items will not affect your upline’s responsibility to provide you with training and support. Nu Skin International, Inc. does not approve, endorse, recommend or support these materials and services. Your expenditures on these items should be reasonable and the amount you spend should be in relation to your business and sales volume.

In the event you desire to return the business support materials or services, you may obtain a refund only from the independent Brand Affiliate who sold you the business support materials or services. You may cancel your purchase at any time within 14 days of the date of delivery for a full refund of the purchase price. After 14 days, you are entitled to a refund of 90 percent of the purchase price if you return the business support materials or services to the seller at the address listed on this receipt within 12 months of the date of purchase.”

In the event that you provide Executive Brand Director Business Support Materials and Services on a subscription basis or other method in which the Brand Affiliate does not have to affirmatively request each purchase (e.g., a monthly web access fee), then you must include the following sentence in the receipt described above for the initial subscription or order and any subsequent receipts: “You may terminate your [order/subscription, etc.] at any time by providing written or electronic notice to [insert name and contact information(including e-mail)].”

2.7 Compliance with Laws

The sale of Executive Brand Director Business Support Materials and Services and the performance of any Executive Brand Director Business Support Services must comply with these Policies and Procedures and with all applicable laws and regulations, including but not limited to laws related to consumer privacy, data protection, do not call regulations, anti-spam regulations, and any related consumer protection laws. You bear full responsibility for ensuring that you comply with all applicable laws and you will be liable to the Company in the event the Company incurs any liability as a result of your non-compliance. You are encouraged to consult with your own legal counsel regarding your compliance with these laws and regulations. While the Company may review Executive Brand Director Business Support Materials and Services and may request modifications to such materials, the Company’s review of, and its permission to sell, such Executive Brand Director Business Support Materials and

Services are neither legal advice from the Company nor a representation in any form that the materials comply with all applicable laws.

2.8 Affordability

You must ensure that the quantity and cost of any Executive Brand Director Business Support Materials and Services that you sell to another Brand Affiliate is reasonably related to the sales volume and Bonus level of that Brand Affiliate. You may not encourage a Brand Affiliate to go into debt to purchase either Company or Executive Brand Director Business Support Materials and Services.

2.9 No Selling Activity at Corporate Events

You may not display, promote, or sell any Executive Brand Director Business Support Materials and Services at meetings or events sponsored and conducted, in whole or in part, by the Company.

2.10 Web Sites

Although you may allow other Brand Affiliates to use your website and assess a reasonable charge to cover your costs for providing the service; you may not sell replicating or template websites to other Brand Affiliates without the prior written approval of the Company.

2.11 Company Retained Rights; Restrictive Covenants

(a) Your right to sell Executive Brand Director Business Support Materials and Services to other Brand Affiliates is conditioned upon your agreement that all information relating to Brand Affiliates who purchase the Executive Brand Director Business Support Materials and Services remains the property of the Company, including their contact information. You agree that in the event you terminate your Brand Affiliate Account that you will: (i) immediately return to the Company, or destroy, all such information and any copies thereof; and (ii) not utilize this information for any purpose.

(b) In consideration of the Company allowing you to market and sell Executive Brand Director Business Support Materials and Services to its Brand Affiliates you hereby agree that during the period in which you are a Brand Affiliate and for a period of two years thereafter, you will not, in any manner, directly or indirectly, recruit, solicit, or sponsor any Brand Affiliate (including any who purchase Executive Brand Director Business Support Materials and Services from you), to (i) form a relationship with, (ii) promote, sell or purchase the products or

services of, (iii) participate as a salesperson of, (iv) or otherwise associate with, a Direct Sales Company, or encourage any Brand Affiliate or customer to do so or to terminate their relationship with the Company. This obligation survives the termination of the Contract.

2.12 Records

You must maintain accurate and complete records with respect to any sales of Executive Brand Director Business Support Materials and Services, including financial records documenting production costs and profits generated from the sale of the Executive Brand Director Business Support Materials and Services. At the request of the Company, you must make these records available for review by the Company to confirm whether you have been complying with these Policies and Procedures with respect to the sale of any Executive Brand Director Business Support Materials and Services. You must comply with any request to review your Brand Affiliate Account records promptly and completely.

3 Registration of Executive Brand Director Business Support Materials and Services

3.1 Application for Registration

(a) In order to register Executive Brand Director Business Support Materials and Services, you must file an Application for Registration with the Company together with a copy of the proposed Executive Brand Director Business Support Materials and Services with supporting documentation. The Application for Registration contains additional terms and conditions that governs your production and distribution of your Executive Brand Director Business Support Materials and Services. A Notice of Registration issued pursuant to an Application for Registration will expire two years from the date of issuance. Until its expiration, any additional proposed Executive Brand Director Business Support Materials and Services will be treated as an addendum to the current Application of Registration on file with the Company. Upon expiration of a Notice of Registration, you must submit a new Application for Registration for the continued use of any previously submitted Executive Brand Director Business Support Materials and Services or with the submission of any new Executive Brand Director Business Support Materials and Services.

(b) The Application for Registration may be obtained from the Office website or by calling your Account Manager. The Company could require you to make changes to your proposed Executive Brand Director Business Support Materials and Services, so you should not produce multiple copies of the materials or incur other significant

costs until you have received a Notice of Registration from the Company. Failure to do so may require you to destroy such copies, pay for the reprint the Executive Brand Director Business Support Materials, or otherwise incur unnecessary or duplicative expenses which will not be reimbursed by the Company.

3.2 Additional Documentation; Right of Review; Modifications

Upon receipt of an Application for Registration, the Company will review the application and related submissions and provide you with any required modifications to the Executive Brand Director Business Support Materials and Services that it deems appropriate in its sole discretion. The Company may ask for additional documentation, support, and legal opinions as it determines to be appropriate. The Company also has the right to review your Executive Brand Director Business Support Materials and Services at any time, including additional reviews after the issuance of a Notice of Registration. You must provide the Company with any passwords or IDs as may be necessary for the Company to review the Executive Brand Director Business Support Materials and Services. Based upon any such review, the Company may require you to make modifications to the Executive Brand Director Business Support Material and Services as the Company determines appropriate in its sole discretion. If the Company notifies you of any required modifications, you must promptly make such changes to the Executive Brand Director Business Support Materials and Services and may no longer use, offer, sell or perform any Executive Brand Director Business Support Materials and Services that have not been modified in accordance with the instructions of the Company.

3.3 Application Fees

The Company may impose a reasonable fee for registering Executive Brand Director Business Support Materials and Services.

3.4 Notice of Registration

Following a review of the Application for Registration, the Company will decide whether to issue a Notice of Registration with respect to the Brand Affiliate Business Support Materials and Services covered by the application. The Company has the right to make this decision in its sole discretion and has no obligation to issue a Notice of Registration for an Application for Registration and may refuse to issue a Notice of Registration in its sole discretion. In such event, you may not use, offer, sell, or perform the Executive Brand Director Business Support Materials and Services covered by the Application for Registration. In the event the Company decides to issue a Notice of Registration, it will deliver the Notice of Registration to you at the address indicated on the application.

3.5 Renewal of Registration; Revocation

(a) The Notice of Registration will indicate the date on which such Notice of Registration expires. You may not continue to use, offer, sell or perform any Business Support Materials and Services for which the Notice of Registration has expired unless you have re-submitted the materials for registration with the Company and have received a new Notice of Registration from the Company for such Executive Brand Director Business Support Materials and Services. The materials you wish to renew will be submitted as part of your current Application for Registration that is on file with the Company and handled in accordance with the same procedure. If your Application of Registration has expired, then you must file a new Application for Registration together with any Executive Brand Director Business Support Materials and Services that you wish to renew.

(b) Notwithstanding anything to the contrary in these Policies and Procedures, the Company reserves the right to terminate and revoke any Notice of Registration at any time in its sole discretion. If the Notice of Registration is revoked, then you must immediately cease using or distributing the specified Executive Brand Director Business Support Materials and Services. The Company is not liable for and will not reimburse you for any costs incurred by you for the production of your Executive Brand Director Business Support Materials and Services that are the subject of the revoked Notice of Registration.

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